

**Cochise County
FY 20-21 Final Budget
July 14, 2020**



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Cochise County Board of Supervisors

Public Programs...Personal Service
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PEGGY JUDD
Supervisor
District 3

EDWARD T. GILLIGAN
County Administrator

ANN ENGLISH
Vice-Chairman
District 2

SHARON GILMAN
Associate County Administrator

THOMAS E. BORER
Chairman
District 1

KIM LEMONS
Clerk of the Board

LETTER OF TRANSMITTAL

Date: July 14, 2020

To: Cochise County Board of Supervisors

From: Daniel S. Duchon, Budget Manager

Regarding: Executive Summary - Fiscal Year 2020-21 Final Budget

Honorable Chairperson and Board of Supervisors:

There have been no changes to the attached FY21 Budget, since adopting the FY21 Tentative Budget in June, 2020. The following is the same as described in the Tentative Budget.

For your consideration is the attached Fiscal Year 2020-21 Final Budget. The Fiscal Year 2020-21 County Budget is balanced at \$187,842,969. The Fiscal Year 2020-21 General Fund is balanced at \$84,675,999. The Fiscal Year 2020-21 County Budget includes a General Fund Contingency of \$17,900,000. In summary – the County is in a fair financial position, as we move forward alongside all Counties and Municipalities in these uncertain times. Lastly, pursuant to ARS 41-563 and the Arizona Constitution, Article IX, Section 20 - the Fiscal Year 2020-21 budget is within the Expenditure Limit of \$70,932,839.

This letter outlines the major changes in revenues and expenditures. The attachments provided include a summary of all County revenues and expenses by fund type, revenues and expenses by department, and department funding requests. The Final Budget Departmental Summaries lists major changes to departments. The Departmental Funding Requests lists requests, recommendations, options, and what is ultimately included in the FY20-21 Budget. The Appendices include the General Fund budget by department, the total County budget by fund – each with line-item detail – and lastly the Official County Budget documents per State requirements.

Revenues

For Fiscal Year 2020-21, the revenues were budgeted conservatively, due to the COVID-19 Stay at Home orders and corresponding economic uncertainty. This is especially noticeable regarding consumer-based sales taxes (State, County, Vehicle, Gas taxes). Notable changes in revenues include:

General Fund

- Total General Fund revenues are projected to decrease by \$1.0m from FY20 Amended Budget
- Property Tax Levy will increase to \$26,027,089 if the rate remains 2.6747. Levy increase is due to new construction and the increased value of current properties – therefore a Truth in Taxation (TNT) advertisement/hearing will be necessary. Property tax is budgeted, conservatively, at a lower collection rate (95%). Lower collection rate results in a roughly flat budgeted amount.
- State Shared Revenue (Transaction Privilege Tax) is projected at \$13.1m, down from 13.2m budget in FY20. However, TPT is projected to be 14.5m at the end of FY20. We have budgeted roughly flat compared to FY20 – projecting a decrease of roughly 10%.
- County half cent sales tax is projected conservatively at \$6.4m, down from 6.9m in FY20. Yet, the half cent sales tax is projected to top 8.0m in FY20. Again, we have budgeted extremely conservatively compared to FY20 – projecting a decrease of 20%. Half-cent Sales Tax is distributed to the General Fund (4.1m), Rural Transfer Stations (374k), IT Capital (500k), and Capital Projects (1.4m).
- Vehicle License Tax (VLT)(General Fund) budgeted at 3.6m, down from 3.9m in FY20 – based on a decrease of 20% from our highest years since 2007.

Highway Fund – Public Works Department & Engineering and Natural Resources Department

- Highway User Revenue Fund (HURF) is projected at \$9.2m, a decrease from 9.6m in FY20. FY20 is showing strong HURF revenues – projected to top 10.0m. As with VLT – we have budget a decrease of 20% from the highest years since 2007.
- Vehicle License Tax (HURF) is projected at 1.8m, a slight decrease from 1.9m in FY20. Again, based on a decrease of 20% from the highest years looking back to 2007.

Library Secondary Taxing District

- Property Tax Levy will increase to \$1,411,945 if the rate remains 0.1451. Levy increase is due to new construction and the increased value of current properties – therefore a Truth in Taxation (TNT) advertisement/hearing will be necessary. Property tax is budgeted, conservatively, at a lower collection rate (95%). Lower collection rate results in a roughly flat budgeted amount.

Flood Control Secondary Taxing District - Engineering & Natural Resources Department

- Property Tax Levy will increase to \$2,146,641 if the rate remains 0.2597. Levy increase is due to new construction and the increased value of current properties – therefore a Truth in Taxation (TNT) advertisement/hearing will be necessary. Property tax is budgeted, conservatively, at a lower collection rate (95%). Lower collection rate results in a roughly flat budgeted amount.

Expenses

The proposed Fiscal Year 2020-21 Final Budget was largely driven by projected decreases in revenues due to the COVID-19 situation. No new initiatives were approved, and most departmental expenses remained flat. Major changes for FY21:

- Total expenses decreased by \$1.0m from FY20 Amended Budget
- Closure of the Juvenile Detention Center effective end of CY2020. Projected FY21 savings of \$525k and projected future annual savings of approximately 1.0m.
- Board of Supervisors eliminated Community Enhancement Funds. Projected FY21 savings of \$502k of which \$300k is the annual amount, and \$202k is the carryover from FY19 – which was not spent in FY20.
- Development Services Department – eliminated a position resulting in approximately \$90k savings in salary and EREs
- Travel & Training was reduced, as most conferences and out of County trainings were cancelled – resulting in a saving of \$112k
- Fleet Department normally charges departments based on mileage, R & M, and projected replacement costs. For FY21, Fleet will not charge the replacement component of the departmental charge. This means Departments, i.e. the General Fund, for this year only will not invest in replacement vehicles. The Fleet Department will still be able to purchase new vehicles, yet not at the pace of previous years. This resulted in a General Fund savings of \$490k
- Arizona Counties Insurance Pool (ACIP) annual costs increased from \$681k to \$830K
- The Arizona CARES Act funding of potentially 5.7m is not included in this budget. When the funds become available, and the exact amount determined – it will be brought to the Board of Supervisors for acceptance.
- Projected increase of \$225k for 2020 Election costs in the Recorder and Election Departments.

Market Salary Adjustments

For the three years of FY18, FY19, & FY20 the County disbursed approximately 1.0 million each year to bring the workforce to a market-based pay plan. For FY21, all previously disbursed funds are now part of each Departments' base budget and no salaries were affected due to budget cuts in FY20. If further market adjustments are to be made for FY21, I recommend disbursing funds after the first quarter to better observe revenue fluctuations due to the COVID-19 Stay at Home orders.

Benefits

As a whole – the cost of benefits provided for employees remained roughly flat.

- Arizona State Retirement System (ASRS) – increased from 12.11% to 12.22% on the employee and employer portions. The 0.11% employer increase was absorbed by the County. The 0.11% increase on the employee side will be included in the market compensation plan. This will allow Directors and Appointing Authorities to disburse the increase in their workforce as they determine necessary to meet the market pay plan.
- Public Safety Personnel Retirement System (PSPRS) – the total annual payment remained roughly flat at approximately \$2.5m.
- Health Insurance – the Cochise Combined Trust saw some mild increases in fees, however, our costs remained flat due to changes in plan enrollments with more employees now selecting the High Deductible Health Plan (HDHP).

Personnel Updates

For FY21, the County undertook a comprehensive FTE Inventory to fully account for all personnel and positions. This also served to eliminate decades worth of positions being “held open” or “kept vacant” or “unfunded, but still on the books”. Total General Fund positions are 601.3 FTEs, being 587.7 full-time and 13.6 part-time. Total positions from all funds are 886.3 FTEs, being 847.5 full-time and 38.8 part-time. This is a change from FY20 which had 613.1 FTEs in the General Fund, and a total count of 920.0 FTEs. Again, this change in FTEs is precipitated by the County-wide inventory – not a wholesale reduction in force.

Funding Requests

In total, the Board of Supervisors received sixteen funding requests, totaling \$441k in one-time costs, and \$1,086,980 in annual costs. No funding requests were approved unless funding could be found via reducing expenses, i.e. budget neutral.

- Public Defender – Defense Investigator (\$41k) and Legal Secretary (\$43k) position changes were funded via reduced contract attorney expenses.
- Health – Medical Director contract (\$61k) and Mosquito Surveillance Program (\$46k) costs were funded via a grant, and reductions in travel, training, and community outreach.
- Coordinated Courts Funding Requests were not approved by Superior Court Administrator/Presiding Judge.

State Cost Shifts

State Cost shifts are now reflected in their own Department, which will allow better tracking and visibility to the local taxpayers.

- Arizona Department of Revenue (ADOR) mandatory county contribution projected at \$82,662.
- Arizona Department of Juvenile Corrections (ADJC) was eliminated in FY20.
- Arizona Health Care Containment Cost System (AHCCCS) mandatory County contribution projected at \$7,644,000.

Expenditure Limit

Pursuant to ARS 41-563 and the Arizona Constitution, Article IX, Section 20 - the Fiscal Year 2020-21 budget is within the FY 2020-21 Expenditure Limit of \$70,932,839. This limit is reached via calculation which considers population and inflation, with a baseline of 1978.

Unfunded Pension Liabilities

Cochise County is solely responsible for fully funding the Public Safety Personnel Retirement System (PSPRS) pension plan, and the Corrections Officer Retirement Plan (CORP). Additionally, Cochise County is jointly responsible for the Elected Official Retirement Plan (EORP). Current unfunded liabilities:

- PSPRS – Tiers 1 & 2 funded status of 37.6%; Tier 1 & 2 Unfunded Liability of 35.4m
 - Sole responsibility of Cochise County, for 179 members (active & retirees)
- CORP – Detention Tiers 1 & 2 funded status of 56.0%; Unfunded Liability of 6.3m
 - Sole responsibility of Cochise County, for 114 members (active & retirees)
- CORP – AOC Tiers 1 & 2 funded status of 54.1%; Unfunded Liability of 406.5m
 - Pooled responsibility of Arizona Office of Courts (AOC), for 3,501 members (active & retirees)
- EORP – Funded status of 33.6%; Unfunded Liability of 650.3m
 - Pooled responsibility for only 1,891 members (active & retirees)
- ASRS - Funded status of 73.2%; Pension Liability of \$14.6 billion; total assets of \$41.7 billion
 - Pooled responsibility of 564 employers, and tens of thousands of members

Conclusion

In summary – the County is in a fair financial position with a diverse tax base and a strong reserve balance. However, the County will continue to be vulnerable to unfunded pension liabilities – the current amount, and future increases – all in the face of future economic uncertainties due to the COVID-19 pandemic.

**Cochise County
FY 20-21 Final Budget
Summary by Fund Type**



**Cochise County
FY 20-21 Final Budget Summary**



Funds	FY20 Adopted	FY21 Final	Change	% Change
General Fund	85,097,674	84,675,999	(421,675)	-0.5%
All Other Funds				
Special Revenue Funds	76,568,398	76,706,757	138,359	0.2%
Capital Projects Funds	24,733,118	15,973,036	(8,760,082)	-35.4%
Enterprise Funds	8,386,487	10,487,177	2,100,690	25.0%
All Other Funds Total	109,688,003	103,166,970	(6,521,033)	-5.9%
Total All Funds	194,785,677	187,842,969	(6,942,708)	-3.6%
NOTE: Total w/o Housing (to match New World Financial System)	194,238,038	187,305,542		

**Cochise County
FY 20-21 Final Budget
General Fund**



Dept #	Department		FY20 Adopted	FY21 Final	Change	% Change
0100	Board of Supervisors					
		Revenue	-	-	-	
		Expense	3,640,169	3,943,971	303,802	8.3%
0200	Treasurer					
		Revenue	125,700	125,700	-	0.0%
		Expense	1,153,150	1,134,491	(18,659)	-1.6%
0300	Assessor					
		Revenue	24,000	19,000	(5,000)	-20.8%
		Expense	2,146,647	2,185,996	39,349	1.8%
0400	Recorder					
		Revenue	655,000	581,000	(74,000)	-11.3%
		Expense	565,527	826,902	261,375	46.2%
0500	Elections					
		Revenue	77,350	138,600	61,250	79.2%
		Expense	526,534	698,768	172,234	32.7%
0600	County Attorney					
		Revenue	184,882	44,817	(140,065)	-75.8%
		Expense	2,956,244	2,903,301	(52,943)	-1.8%
0700	Clerk of the Court					
		Revenue	222,500	192,500	(30,000)	-13.5%
		Expense	1,903,551	1,947,303	43,752	2.3%
0810	Court Administration					
		Revenue	-	-	-	
		Expense	1,677,249	1,303,220	(374,029)	-22.3%

Dept #	Department		FY20 Adopted	FY21 Final	Change	% Change
0820	Superior Court Divisions					
		Revenue	105,157	177,902	72,745	69.2%
		Expense	1,326,597	1,226,773	(99,824)	-7.5%
0830	Court Security					
		Revenue	-	-	-	
		Expense	513,520	772,631	259,111	50.5%
0850	Mandatory Judicial Services					
		Revenue	-	-	-	
		Expense	316,965	403,789	86,824	27.4%
0910	Justice Court 1					
		Revenue	152,416	108,954	(43,462)	-28.5%
		Expense	387,220	373,036	(14,184)	-3.7%
0920	Justice Court 2					
		Revenue	351,593	241,273	(110,320)	-31.4%
		Expense	505,675	511,953	6,278	1.2%
0930	Justice Court 3					
		Revenue	388,192	285,369	(102,823)	-26.5%
		Expense	487,660	481,435	(6,225)	-1.3%
0940	Justice Court 4					
		Revenue	289,178	313,444	24,266	8.4%
		Expense	399,225	397,243	(1,982)	-0.5%
0950	Justice Court 5					
		Revenue	638,680	501,400	(137,280)	-21.5%
		Expense	831,517	848,104	16,587	2.0%
0960	Justice Court 6					
		Revenue	322,016	161,894	(160,122)	-49.7%
		Expense	314,741	334,592	19,851	6.3%
1000	Constable - Sierra Vista					

Dept #	Department		FY20 Adopted	FY21 Final	Change	% Change
		Revenue	18,000	18,000	-	0.0%
		Expense	188,598	183,382	(5,216)	-2.8%
1050	Constables - Other					
		Revenue	-	-	-	
		Expense	66	12	(54)	-81.8%
1100	Adult Probation					
		Revenue	-	-	-	
		Expense	608,000	624,800	16,800	2.8%
1200	Juvenile Probation					
		Revenue	50	50	-	0.0%
		Expense	590,753	532,227	(58,526)	-9.9%
1220	Juvenile Detention					
		Revenue	250	-	(250)	
		Expense	1,735,925	1,228,769	(507,156)	
1300	Public Defender					
		Revenue	68,730	68,730	-	0.0%
		Expense	1,147,714	1,086,529	(61,185)	-5.3%
1310	Office of Legal Advocate					
		Revenue	-	-	-	
		Expense	1,024,454	1,055,257	30,803	
1350	Legal Defender					
		Revenue	-	-	-	
		Expense	642,346	736,139	93,793	14.6%
1400	General Government					
		Revenue	50,920,002	50,647,920	(272,082)	-0.5%
		Expense	3,287,092	3,111,954	(175,138)	-5.3%
1410	State Cost Shifts					
		Revenue	-	-	-	
		Expense	-	7,726,622	7,726,622	

Dept #	Department		FY20 Adopted	FY21 Final	Change	% Change
1500	Procurement					
		Revenue	-	-	-	
		Expense	328,731	305,748	(22,983)	-7.0%
1600	Finance					
		Revenue	-	-	-	
		Expense	983,138	844,087	(139,051)	-14.1%
1800	Information Technology					
		Revenue	42,000	42,000	-	0.0%
		Expense	2,737,543	2,798,030	60,487	2.2%
1900	Development Services					
		Revenue	695,200	928,500	233,300	33.6%
		Expense	1,676,517	1,585,280	(91,237)	-5.4%
2000	Airport Operations					
		Revenue	21,960	21,720	(240)	-1.1%
		Expense	20,290	16,740	(3,550)	-17.5%
2100	Facilities					
		Revenue	-	-	-	
		Expense	4,033,291	3,923,017	(110,274)	-2.7%
2200	Human Resources					
		Revenue	-	-	-	
		Expense	585,152	593,954	8,802	1.5%
3000	Sheriff					
		Revenue	252,259	246,228	(6,031)	-2.4%
		Expense	17,058,887	16,686,654	(372,233)	-2.2%
3500	Medical Examiner					
		Revenue	-	-	-	
		Expense	425,000	425,000	-	0.0%
3600	Emergency Services					

Dept #	Department		FY20 Adopted	FY21 Final	Change	% Change
		Revenue	145,107	151,195	6,088	4.2%
		Expense	275,854	288,935	13,081	4.7%
5000	Health & Social Services					
		Revenue	373,300	629,651	256,351	68.7%
		Expense	3,008,900	3,278,738	269,838	9.0%
6000	Aging & Social Services					
		Revenue	110,000	100,000	(10,000)	-9.1%
		Expense	8,588,967	983,081	(7,605,886)	-88.6%
9000	School Superintendent					
		Revenue	44,000	60,000	16,000	36.4%
		Expense	484,180	494,555	10,375	2.1%
9900	General Government Overhead					
		Revenue	28,870,152	28,870,152	-	0.0%
		Expense	16,014,085	15,872,981	(141,104)	-0.9%
Total			FY20 Adopted	FY21 Final	Change	% Change
		Revenue	85,097,674	84,675,999	(421,675)	-0.5%
		Expense	85,097,674	84,675,999	(421,675)	-0.5%

**Cochise County
FY 20-21 Final Budget
Special Revenue Funds**



Fund	FY20 Adopted	FY21 Final	Change	% Change
101 - PDO - Training	4,520	4,501	(19)	-0.4%
103 - Recorder - Doc Storage	154,233	150,233	(4,000)	-2.6%
104 - PDO - Aid to Ind Def	138,048	118,141	(19,907)	-14.4%
107 - Treas - Trustee Sales	305,291	305,291	-	0.0%
111 - High Knoll Ranch	1,000	1,000	-	0.0%
112 - LDO - Training	2,137	2,251	114	5.3%
113 - Treas - Tax Payer Info	100,994	100,994	-	0.0%
115 - BOS Grants	-	1,500	1,500	
120 - CAO - Victim-Rest	15,443	15,215	(228)	-1.5%
121 - CAO - Victim Comp	83,611	81,835	(1,776)	-2.1%
123 - CAO - Crim Enhance	6,928	6,928	-	0.0%
124 - CAO - Anti-Rack	410,446	410,446	-	0.0%
125 - CAO Victim Asst	(2,556)	(2,556)	-	0.0%
126 - CAO - Juv Vict Rights	34,562	34,550	(12)	0.0%
127 - CAO - Child Support	54	-	(54)	-100.0%
128 - CAO - Victim Witness	2,043	1,673	(370)	-18.1%
129 - CAO - FTG	66,404	73,548	7,144	10.8%
130 - CAO - DPS	127,601	127,386	(215)	-0.2%
131 - CAO - Diversion	170,065	80,022	(90,043)	-52.9%
134 - CAO - HIDTA	199,233	277,145	77,912	39.1%
135 - CAO - ADJC Byrne	144,172	167,038	22,866	15.9%
136 - CAO - CJE	223,729	230,693	6,964	3.1%
137 - CAO - Auto Theft	1,822	1,822	-	0.0%
138 - CAO - FTG	(61,186)	(188,963)	(127,777)	208.8%
139 - CAO - Victim-Sub	10,824	10,824	-	0.0%
141 - Crt Adm - Child Sup	96,154	111,026	14,872	15.5%

Fund	FY20 Adopted	FY21 Final	Change	% Change
142 - Clrk SC - Child Sup Auto	1,701	1,710	9	0.5%
143 - Det Ed	48,989	-	(48,989)	-100.0%
145 - Court Security	-	35,600	35,600	
147 - APO - Srvs Fees	584,500	709,158	124,658	21.3%
148 - JPO - Srvs Fees	42,045	49,556	7,511	17.9%
149 - APO - Comm Punish	71,681	39,882	(31,799)	-44.4%
150 - Crt Adm - FTG	404,681	521,315	116,634	28.8%
151 - Law Library	217,681	201,424	(16,257)	-7.5%
152 - APO - St Aid	992,939	999,354	6,415	0.6%
153 - JPO - St Aid	133,375	132,349	(1,026)	-0.8%
154 - JPO - Family Counsel	17,880	18,551	671	3.8%
155 - JPO - Diversion Intake	323,587	292,891	(30,696)	-9.5%
156 - JPO - Diversion Fees	50,700	59,859	9,159	18.1%
157 - Crt Adm - Emancipation	219	219	-	0.0%
158 - APO - IPS	886,405	852,742	(33,663)	-3.8%
159 - JPO - Surveillance	311,865	265,762	(46,103)	-14.8%
160 - APO - DEA	31,227	52,264	21,037	67.4%
161 - Crt Adm - Local Crt Asst	130,308	19,000	(111,308)	-85.4%
162 - Clrk SC - Document	85,716	97,470	11,754	13.7%
163 - MJS - Conciliation/Med	113,321	93,535	(19,786)	-17.5%
164 - Crt Adm - Judicial Coll	10,058	10,358	300	3.0%
166 - SB - 1398	60,231	38,467	(21,764)	-36.1%
167 - Ct Adm - Ct Imprvmt	38,561	38,561	-	0.0%
168 - MJS - Children Issues	16,748	20,750	4,002	23.9%
169 - Crt Adm - JCEF	32,970	36,026	3,056	9.3%
170 - JPO - X-Fees	2,725	3,609	884	32.4%
171 - County Library	2,340,665	2,579,203	238,538	10.2%
172 - Lib - State Aid	23,000	25,000	2,000	8.7%
175 - Lib - Friends of Lib	4,027	3,819	(208)	-5.2%
182 - Lib - CFSA - Troller	-	1,600	1,600	
184 - OLA - Training	-	2,599	2,599	
186 - FDAT	941,485	924,431	(17,054)	-1.8%

Fund	FY20 Adopted	FY21 Final	Change	% Change
187 - St Dvd Water Dist	596	620	24	4.0%
188 - Naco SLID	8,389	10,312	1,923	22.9%
189 - Sunsites SLID	26,063	26,549	486	1.9%
190 - Bowie SLID	11,423	12,227	804	7.0%
191 - Golden SLID	9,189	10,467	1,278	13.9%
192 - JTPA	1,100,000	2,100,000	1,000,000	90.9%
193 - Transit - State Asst	11,136	11,547	411	3.7%
194 - Cochise Water Dist	696	724	28	4.0%
195 - Pirtleville SLID	12,612	17,191	4,579	36.3%
196 - CLPP	37,500	-	(37,500)	-100.0%
199 - Elfrida Water Dist	1,000	1,000	-	0.0%
200 - SO - Financial Crims	904,629	421,960	(482,669)	-53.4%
201 - SO - Stonegarden	-	397,922	397,922	
202 - SO - HIDTA	155,207	71,748	(83,459)	-53.8%
203 - SO - Jail Enchnmt	562,075	569,020	6,945	1.2%
205 - SO - RICO	135,000	100,500	(34,500)	-25.6%
206 - SO - Fed OT	7,552	5,722	(1,830)	-24.2%
207 - SO - Donations	14,606	14,601	(5)	0.0%
208 - SO - Inmate Welfare	400,201	453,686	53,485	13.4%
210 - SO - Victims Rights	10,402	10,400	(2)	0.0%
211 - SO - Private Donor	426,387	92,030	(334,357)	-78.4%
212 - SO - Byrne	120,192	122,971	2,779	2.3%
215 - SO - Border Strike Force	387,597	632,241	244,644	63.1%
216 - SEACOM	860,854	750,000	(110,854)	-12.9%
218 - OES - DHS Grants	8,000	20,000	12,000	150.0%
221 - HSS - PH Accred	109,451	61,166	(48,285)	-44.1%
222 - HSS - PHEP	237,293	249,066	11,773	5.0%
223 - HSS - Maternal Child	69,275	69,876	601	0.9%
224 - HSS - AZ Drug	240,958	334,540	93,582	38.8%
225 - HSS - Nutrition	9,323	2,342	(6,981)	-74.9%
226 - HSS - Child Care	93,400	229,469	136,069	145.7%
227 - HSS - Breastfeeding	60,625	79,053	18,428	30.4%

Fund	FY20 Adopted	FY21 Final	Change	% Change
228 - HSS - WIC	727,412	859,713	132,301	18.2%
229 - HSS - Health Reserve	110,422	76,662	(33,760)	-30.6%
231 - HSS - HIV	23,704	23,933	229	1.0%
232 - HSS - Family Planning	229,541	205,013	(24,528)	-10.7%
234 - HSS - TB	13,792	44,283	30,491	221.1%
237 - HSS - STD	66,479	68,290	1,811	2.7%
239 - HSS - SEAGO	330,333	330,333	-	0.0%
240 - HSS - Smoke Free	95,580	74,171	(21,409)	-22.4%
242 - HSS - Teen Prg	174,405	156,203	(18,202)	-10.4%
243 - HSS - Immuniz	340,866	297,350	(43,516)	-12.8%
245 - HSS - Health Start	376,841	413,940	37,099	9.8%
249 - HSS - Tobacco	379,320	434,600	55,280	14.6%
251 - PW/ENR - HURF	21,071,293	20,481,500	(589,793)	-2.8%
252 - PW - Davis Rd	150,000	150,000	-	0.0%
253 - Heritage	27,066	-	(27,066)	-100.0%
254 - School Cross	1,000	-	(1,000)	-100.0%
258 - ENR - Recharge	650,700	1,450,700	800,000	122.9%
259 - DSD - Brownsfield	600,000	600,000	-	0.0%
260 - Pearce Land Sales	300	300	-	0.0%
261 - ENR - Flood Dist	6,549,965	7,764,024	1,214,059	18.5%
267 - Wine Country	703,375		(703,375)	-100.0%
271 - Housing	547,639	537,427	(10,212)	-1.9%
275 - SOS - IDEA	-	264	264	
276 - SOS - School	181,758	181,758	-	0.0%
278 - SOS - Small School	167,552	167,552	-	0.0%
279 - SOS - Sci Math	73,671	73,671	-	0.0%
280 - SOS - School Reserve	25,699	25,699	-	0.0%
281 - SOS - Jail Ed	43,906	48,826	4,920	11.2%
282 - SOS - Juv Det Ed	61,121	144,690	83,569	136.7%
283 - SOS - Title III	26,886	26,886	-	0.0%
287 - SOS - Healthy Fam	131,516	131,516	-	0.0%
300 - Crt Adm - Photo Enf	2,913	2,913	-	0.0%

Fund	FY20 Adopted	FY21 Final	Change	% Change
301 - JP1 - JCEF	26,714	25,464	(1,250)	-4.7%
302 - JP2 - JCEF	59,948	55,121	(4,827)	-8.1%
303 - JP3 - JCEF	54,648	54,386	(262)	-0.5%
304 - JP4 - JCEF	35,664	37,264	1,600	4.5%
305 - JP5 - JCEF	81,186	87,584	6,398	7.9%
306 - JP6 - JCEF	76,768	76,993	225	0.3%
311 - JP1 - Enhancement	78,978	82,278	3,300	4.2%
312 - JP2 - Enhancement	232,343	234,794	2,451	1.1%
313 - JP3 - Enhancement	273,705	266,440	(7,265)	-2.7%
314 - JP4 - Enhancement	111,084	113,984	2,900	2.6%
315 - JP5 - Enhancement	278,966	208,289	(70,677)	-25.3%
316 - JP6 - Enhancement	300,740	299,540	(1,200)	-0.4%
321 - Elec - HAVA	-	71,592	71,592	
322 - Rec - HAVA	1,127	53,217	52,090	4622.0%
323 - Rec - Spec Elec	27,739	27,739	-	0.0%
525 - HSS - Med Ed	86,758	55,298	(31,460)	-36.3%
529 - HSS - Health Policy	110,171	142,738	32,567	29.6%
540 - APO - Drug Ed	87,233	95,844	8,611	9.9%
549 - MJS - Probate Fees	238,123	247,858	9,735	4.1%
550 - JPO - Project Restore	178	178	-	0.0%
551 - SOS - Title I	15,940	12,641	(3,299)	-20.7%
553 - JPO - Juv Vic Rights	17,784	17,804	20	0.1%
554 - JPO - Title IV-E	54,210	88,917	34,707	64.0%
555 - JPO - Trtmt Svcs	142,228	144,211	1,983	1.4%
556 - JPO - Diversion	54,176	52,271	(1,905)	-3.5%
557 - APO - Dom Violence	1,050	1,106	56	5.3%
559 - JPO - Drug Court	98,446	83,102	(15,344)	-15.6%
560 - Clk SC - Spousal Maint	31,917	31,917	-	0.0%
561 - Crt Adm - PSI	81,398	89,322	7,924	9.7%
562 - Ct Adm - AZTEC	64,802	73,720	8,918	13.8%
563 - Ct Adm - Ct Sec Fee	476,136	303,247	(172,889)	-36.3%
564 - Ct Adm - Crt Enchmt	389,835	329,194	(60,641)	-15.6%

Fund	FY20 Adopted	FY21 Final	Change	% Change
565 - Ct Adm - School Cross	5,620	5,620	-	0.0%
566 - CAO - APAAC	606	606	-	0.0%
567 - CAO - Immigration	48,210	48,210	-	0.0%
568 - Clrk SC - DV Assmt Fee	198	247	49	24.7%
569 - IV-D	52,065	-	(52,065)	-100.0%
570 - SO - GIITEM	2,040,655	1,835,060	(205,595)	-10.1%
573 - SO - GOHS	8,955	12,335	3,380	37.7%
574 - SO - Are You Okay?	344	351	7	2.0%
578 - CAO - Bisbee IGA	138,860	69,000	(69,860)	-50.3%
581 - JCRF	4,000	-	(4,000)	-100.0%
584 - JPO - X Fees	8,801	14,134	5,333	60.6%
585 - Ct Adm - CASA	117,612	122,384	4,772	4.1%
586 - Ct Adm - DCPI	-	13,001	13,001	
590 - APO - Extra	45,651	47,969	2,318	5.1%
591 - APO - LEARN	7,812	1,812	(6,000)	-76.8%
592 - APO - Transfer Youth	2,030	1,502	(528)	-26.0%
109 - Light Fleet	5,965,432	4,608,842	(1,356,590)	-22.7%
501 - Cochise Combined Trust	8,350,388	8,350,388	-	0.0%
600 - Heavy Fleet	6,083,791	6,210,469	126,678	2.1%
	FY20 Adopted	FY21 Final	Change	% Change
Total	76,568,398	76,706,757	138,359	0.2%

**Cochise County
FY 20-21 Final Budget
Capital Improvement Funds**



Fund	FY20 Adopted	FY21 Final	Change	% Change
400 - Capital Projects	23,757,126	15,170,985	(8,586,141)	-36.1%
401 - Elections Projects	27,790	28,440	650	2.3%
450 - IT Capital Projects	933,091	758,500	(174,591)	-18.7%
601 - IT Computer Replacement	15,111	15,111	-	0.0%
	FY20 Adopted	FY21 Final	Change	% Change
Total	24,733,118	15,973,036	(8,760,082)	-35.4%

**Cochise County
FY 20-21 Final Budget
Enterprise Funds**



Fund	FY20 Adopted	FY21 Final	Change	% Change
105 - Airport Operations	731,171	1,170,047	438,876	60.0%
502 - Solid Waste - Landfill Closure	2,233,668	2,453,514	219,846	9.8%
504 - Solid Waste - Landfill Dvlpmt	1,153,345	2,033,032	879,687	76.3%
505 - Solid Waste - Operations	3,852,390	4,410,211	557,821	14.5%
506 - Solid Waste - Waste Tire	415,913	420,373	4,460	1.1%
	FY20 Adopted	FY21 Final	Change	% Change
Total	8,386,487	10,487,177	2,100,690	25.0%

**Cochise County
FY 20-21 Final Budget
Summary by Department**





Board of Supervisors

Summary:

The Board of Supervisors Department includes the County Supervisors from all three Districts. Each District's budget includes:

- \$115,000 for Elected Official salary (\$63.8k) and benefits (\$51.2k)
 - The Elected Officials Retirement Plan is the largest ERE at \$39.5k, and is mandated by Statute
- \$500 for event planning, each District
- \$4,500 for travel and training, each District

Changes:

- Eliminated the Community Enhancement Funds (CEF) of \$300k (\$100k each District). This included eliminating the CEF contingency/roll-over of \$202k - resulting in a decrease of \$502k in BOS spending.
- For FY21 - the BOS and County Administration Departments are listed separately to better reflect the budgets of the two Departments.

General Fund	FY20	FY21	Change
Revenue	-	-	0
Expenses	862,123	360,123	(502,000)
General Fund Subsidy	(862,123)	(360,123)	502,000

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	862,123	360,123	(502,000)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	3.00	3.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	3.00	3.00	0.00



County Administration

Summary:

The Administration Department includes the County Administrator's Office, Clerk of the Board's Office, Risk Management Division, and Indigent Defense Coordinator. County Administration provides administration, budget and public information services. The Clerk of the Board's mission is to administer public meetings in a transparent manner, and keep records according to the Arizona State Library. Risk Management Division is to effectively prevent, control and minimize the County's risk exposure. Indigent Defense tracks and provides contract defense services to defendants in the Criminal Justice system.

Budgeted in this department: UA Agriculture Extension funding, County promotion, County Fair promotion, water projects, and Census promotion.

Changes:

- Increased ACIP premium, from \$681k to \$803k

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	3,625,169	3,573,391	(51,778)
General Fund Subsidy	(3,625,169)	(3,573,391)	51,778

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	3,625,169	3,573,391	(51,778)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	13.50	13.50	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	13.50	13.50	0.00

Cochise County
FY20-21 Final Budget



Treasurer

Summary:

The Cochise County Treasurer is the fiscal custodian of the County and is responsible for the administration and control of cash and securities. The duties involved in this responsibility include tax administration; receipt, deposit and disbursement of cash; supervision of county bank accounts; cash flow projections; investment of idle funds; debt management of bond issues, lines of credit and registered warrants. The County Treasurer plays a crucial role in county government administration.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	125,700	125,700	-
Expenses	1,153,150	1,134,491	(18,659)
General Fund Subsidy	(1,027,450)	(1,008,791)	18,659

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	406,285	406,285	-
Expenses	406,285	406,285	-

Total Funding	FY20	FY21	Change
Revenue	531,985	531,985	-
Expenses	1,559,435	1,540,776	(18,659)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	17.00	17.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	17.00	17.00	0.00

Cochise County
FY20-21 Final Budget



Assessor

Summary:

The Cochise County Assessor's Office has the responsibility to locate, identify and value all locally assessable property within Cochise County at fair market value as defined by Arizona State Constitution and Title 42 of the Arizona Revised Statutes. This office maintains current property ownership records and property assessment maps. Exemptions for qualifying organizations and individuals are processed annually as are Senior Property Valuation Protection Option applications.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	24,000	19,000	(5,000)
Expenses	2,146,647	2,185,996	39,349
General Fund Subsidy	(2,122,647)	(2,166,996)	(44,349)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	24,000	19,000	(5,000)
Expenses	2,146,647	2,185,996	39,349

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	36.00	36.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	36.00	36.00	0.00



Recorder

Summary:

The County Recorder performs two essential functions: processing documents primarily related to real estate transactions and maintaining voter registration records for all jurisdictions within the county and performing related responsibilities as statutorily required.

Changes:

- Reduced 1.0 FTE permanent position (vacant) to temporary wages
- Increased expenses due to 2020 Election

General Fund	FY20	FY21	Change
Revenue	655,000	581,000	(74,000)
Expenses	565,527	826,902	261,375
General Fund Subsidy	89,473	(245,902)	(335,375)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	183,099	231,189	48,090
Expenses	183,099	231,189	48,090

Total Funding	FY20	FY21	Change
Revenue	838,099	812,189	(25,910)
Expenses	748,626	1,058,091	309,465

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	6.00	5.00	-1.00
Special Revenue Funds	0.00	0.00	0.00
Total	6.00	5.00	-1.00



Elections

Summary:

The Cochise County Elections Department administers, prepares, conducts and tallies federal, state and county elections held in Cochise County in a fair and impartial manner, and in accordance with the Arizona Revised Statutes and Federal law. The department also provides contract election services and assistance to cities within the County and special districts (school districts, fire districts, water districts and the community college district). These services include securing polling locations, hiring and training poll workers, tabulating ballots and preparing reports of results.

Changes:

- Increased expenses due to 2020 Election

General Fund	FY20	FY21	Change
Revenue	77,350	138,600	61,250
Expenses	526,534	698,768	172,234
General Fund Subsidy	(449,184)	(560,168)	(110,984)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	71,592	-
Expenses	-	71,592	-

Total Funding	FY20	FY21	Change
Revenue	77,350	210,192	132,842
Expenses	526,534	770,360	243,826

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	3.00	3.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	3.00	3.00	0.00



County Attorney

Summary:

The Cochise County Attorney’s Office prosecutes felony criminal cases in the Superior Court of the State of Arizona; misdemeanor criminal cases in the Cochise County Justice of the Peace Courts; and juvenile cases in the Juvenile Court. We also provide legal advice and representation to all Cochise County departments; the Cochise County Board of Supervisors and other county Special Districts. We also handle property forfeiture cases; provide victim services; and provide adoption assistance at no charge to adopting parents. The GRACe program was funded with a Coordinator position as an alternative to traditional prosecution for defendants who are afflicted by a Mental Health Issue.

Changes:

- Approx 1.5 FTEs moved from Special Revenue Funds to General Fund due to decreased Special Revenue Funding
- GRACe program continued funding of 100k

General Fund	FY20	FY21	Change
Revenue	222,500	192,500	(30,000)
Expenses	1,903,551	1,947,303	43,752
General Fund Subsidy	(1,681,051)	(1,754,803)	(73,752)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	1,625,224	1,556,123	(69,101)
Expenses	1,625,224	1,556,123	(69,101)

Total Funding	FY20	FY21	Change
Revenue	1,847,724	1,748,623	(99,101)
Expenses	3,528,775	3,503,426	(25,349)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	30.8	32.3	1.5
Special Revenue Funds	11.2	9.7	-1.5
Total	42.0	42.0	0.0



Clerk of the Court

Summary:

The Clerk of the Superior Court is an elected office established by the Arizona Constitution with duties and responsibilities prescribed by the Arizona Revised Statutes. The Clerk is the official record keeper for the Superior Court, and is the Jury Commissioner, and the Probate Registrar. Duties include keeping minutes of court proceedings, collecting fees and fines, issuing marriage licenses, and accepting passport applications.

Changes:

- 1.0 FTE moved from Special Revenue Fund to General Fund, yet revenue comes with - budget neutral

General Fund	FY20	FY21	Change
Revenue	222,500	192,500	(30,000)
Expenses	1,903,551	1,947,303	43,752
General Fund Subsidy	(1,681,051)	(1,754,803)	(73,752)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	171,597	131,344	(40,253)
Expenses	171,597	131,344	(40,253)

Total Funding	FY20	FY21	Change
Revenue	394,097	323,844	(70,253)
Expenses	2,075,148	2,078,647	3,499

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	30.00	31.00	1.00
Special Revenue Funds	2.00	0.70	-1.30
Total	32.00	31.70	-0.30



Court Administration

Summary:

The Office of Court Administration provides administrative and budgetary oversight and services to both the Superior Court and the six Justice Courts in Cochise County. This office serves as the liaison between the judicial branch and the executive and legislative branches locally and on a state level.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	1,677,249	1,303,220	(374,029)
General Fund Subsidy	(1,677,249)	(1,303,220)	374,029

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	1,911,498	1,735,242	(176,256)
Expenses	1,444,429	1,735,242	290,813

Total Funding	FY20	FY21	Change
Revenue	1,911,498	1,735,242	(176,256)
Expenses	3,121,678	3,038,462	(83,216)

Employees Full-Time Equivalents (FTEs)	FY20	FY21	Change
General Fund	15.01	12.70	-2.31
Special Revenue Funds	7.80	5.40	-2.40
Total	22.81	18.10	-4.71



Superior Court Divisions

Summary:

The Superior Court in Cochise County is a court of general jurisdiction in Arizona. Superior Court judges hear all types of cases involving civil claims of \$10,000 or more, felony cases, extraditions, mental health cases and matters pertaining to domestic relations: divorce, annulment, child support and probate (including guardianships). The Juvenile Court is a division of the Superior Court and hears all matters concerning juvenile delinquency, dependency and adoptions. The Superior Court is also the appellate court for cases coming from limited jurisdiction (municipal and justice) courts in Cochise County. Currently there are six Superior Court judges in Cochise County under the administrative supervision of the Presiding Judge, who is appointed by the Chief Justice of the Arizona Supreme Court. Four judges are located in Bisbee, Arizona. Two judges, including the juvenile court judge, are located in Sierra Vista, Arizona.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	105,157	177,902	72,745
Expenses	1,326,597	1,226,773	(99,824)
General Fund Subsidy	(1,221,440)	(1,048,871)	172,569

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	105,157	177,902	72,745
Expenses	1,326,597	1,226,773	(99,824)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	15.00	13.00	-2.00
Special Revenue Funds	0.00	0.00	0.00
Total	15.00	13.00	-2.00



Court Security

Summary:

Provides security services in Superior Court facilities, Justice Court facilities, and other County facilities.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	513,520	772,631	259,111
General Fund Subsidy	(513,520)	(772,631)	(259,111)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	469,039	269,546	(199,493)

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	982,559	1,042,177	59,618

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	9.50	14.00	4.50
Special Revenue Funds	9.50	6.00	-3.50
Total	19.00	20.00	1.00



Law Library

Summary:

The Law Library provides materials relevant to legal matters, and is partially funded via the Library District.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-
General Fund Subsidy	-	-	-

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	217,681	201,424	(16,257)
Expenses	217,681	201,424	(16,257)

Total Funding	FY20	FY21	Change
Revenue	217,681	201,424	(16,257)
Expenses	217,681	201,424	(16,257)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.00	0.40	0.40
Special Revenue Funds	1.49	0.80	-0.69
Total	1.49	1.20	-0.29



Mandatory Judicial Services

Summary:

For providing judicial services as mandated by law.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	316,965	403,789	86,824
General Fund Subsidy	(316,965)	(403,789)	(86,824)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	368,192	362,143	(6,049)
Expenses	366,222	362,143	(4,079)

Total Funding	FY20	FY21	Change
Revenue	368,192	362,143	(6,049)
Expenses	683,187	765,932	82,745

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.10	1.00	0.90
Special Revenue Funds	1.40	0.80	(0.60)
Total	1.50	1.80	0.30



Justice Court 1 - Bisbee

Summary:

The mission of this court is to assist individuals in resolving legal disputes, to protect the rights of all individuals who are before the court, to impose and enforce proper sanctions against those who are found to have violated the law, and to accomplish all these duties in a manner which will instill the public's confidence in the judicial system.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	152,416	108,954	(43,462)
Expenses	387,220	373,036	(14,184)
General Fund Subsidy	(234,804)	(264,082)	(29,278)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	105,692	108,918	3,226
Expenses	105,692	108,918	3,226

Total Funding	FY20	FY21	Change
Revenue	258,108	217,872	(40,236)
Expenses	492,912	481,954	(10,958)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	5.00	5.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	5.00	5.00	0.00



Justice Court 2 - Douglas

Summary:

The mission of this court is to assist individuals in resolving legal disputes, to protect the rights of all individuals who are before the court, to impose and enforce proper sanctions against those who are found to have violated the law, and to accomplish all these duties in a manner which will instill the public's confidence in the judicial system.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	351,593	241,273	(110,320)
Expenses	505,675	511,953	6,278
General Fund Subsidy	(154,082)	(270,680)	(116,598)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	292,291	292,057	(234)
Expenses	292,291	292,057	(234)

Total Funding	FY20	FY21	Change
Revenue	643,884	533,330	(110,554)
Expenses	797,966	804,010	6,044

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	7.00	7.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	7.00	7.00	0.00



Justice Court 3 - Benson

Summary:

The mission of this court is to assist individuals in resolving legal disputes, to protect the rights of all individuals who are before the court, to impose and enforce proper sanctions against those who are found to have violated the law, and to accomplish all these duties in a manner which will instill the public's confidence in the judicial system.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	388,192	285,369	(102,823)
Expenses	487,660	481,435	(6,225)
General Fund Subsidy	(99,468)	(196,066)	(96,598)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	328,353	322,442	(5,911)
Expenses	328,353	322,442	(5,911)

Total Funding	FY20	FY21	Change
Revenue	716,545	607,811	(108,734)
Expenses	816,013	803,877	(12,136)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	7.00	7.00	0.00
Special Revenue Funds	1.00	1.00	0.00
Total	8.00	8.00	0.00



Justice Court 4 - Willcox

Summary:

The mission of this court is to assist individuals in resolving legal disputes, to protect the rights of all individuals who are before the court, to impose and enforce proper sanctions against those who are found to have violated the law, and to accomplish all these duties in a manner which will instill the public's confidence in the judicial system.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	289,178	313,444	24,266
Expenses	399,225	397,243	(1,982)
General Fund Subsidy	(110,047)	(83,799)	26,248

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	146,748	155,340	8,592
Expenses	146,748	155,340	8,592

Total Funding	FY20	FY21	Change
Revenue	435,926	468,784	32,858
Expenses	545,973	552,583	6,610

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	5.50	5.00	-0.50
Special Revenue Funds	1.00	0.00	-1.00
Total	6.50	5.00	-1.50



Justice Court 5 - Sierra Vista

Summary:

The mission of this court is to assist individuals in resolving legal disputes, to protect the rights of all individuals who are before the court, to impose and enforce proper sanctions against those who are found to have violated the law, and to accomplish all these duties in a manner which will instill the public's confidence in the judicial system.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	638,680	501,400	(137,280)
Expenses	831,517	858,561	27,044
General Fund Subsidy	(192,837)	(357,161)	(164,324)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	360,152	301,233	(58,919)
Expenses	360,152	301,233	(58,919)

Total Funding	FY20	FY21	Change
Revenue	998,832	802,633	(196,199)
Expenses	1,191,669	1,159,794	(31,875)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	14.00	13.00	-1.00
Special Revenue Funds	2.00	2.00	0.00
Total	16.00	15.00	-1.00



Justice Court 6 - Bowie

Summary:

The mission of this court is to assist individuals in resolving legal disputes, to protect the rights of all individuals who are before the court, to impose and enforce proper sanctions against those who are found to have violated the law, and to accomplish all these duties in a manner which will instill the public's confidence in the judicial system.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	322,016	161,894	(160,122)
Expenses	314,741	334,592	19,851
General Fund Subsidy	7,275	(172,698)	(179,973)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	377,508	377,387	(121)
Expenses	377,508	377,387	(121)

Total Funding	FY20	FY21	Change
Revenue	699,524	539,281	(160,243)
Expenses	692,249	711,979	19,730

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	4.00	4.00	0.00
Special Revenue Funds	1.00	0.00	-1.00
Total	5.00	4.00	-1.00



Constable - Sierra Vista

Summary:

Our primary function is to serve process from Arizona and other court systems. Our purpose is to provide courteous and professional service in a timely and diligent manner. Our goal is to accomplish our objectives while meeting and exceeding the standards of trust and integrity the public deserves.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	18,000	18,000	-
Expenses	188,598	183,382	(5,216)
General Fund Subsidy	(170,598)	(165,382)	5,216

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	18,000	18,000	-
Expenses	188,598	183,382	(5,216)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	3.00	3.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	3.00	3.00	0.00



Constable - Other

Summary:

Our primary function is to serve process from Arizona and other court systems. Our purpose is to provide courteous and professional service in a timely and diligent manner. Our goal is to accomplish our objectives while meeting and exceeding the standards of trust and integrity the public deserves.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	66	12	(54)
General Fund Subsidy	(66)	(12)	54

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	66	12	(54)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.06	0.06	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	0.06	0.06	0.00



Adult Probation

Summary:

The mission of the Cochise County Adult Probation Department is to promote the safety of our community by enforcing court sanctions, partnering with the community to provide prevention services, guiding probationers to lawful self-sufficiency, and supporting the rights of crime victims.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	608,000	624,800	16,800
General Fund Subsidy	(608,000)	(624,800)	(16,800)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	2,710,528	2,801,183	90,655
Expenses	2,710,528	2,801,183	90,655

Total Funding	FY20	FY21	Change
Revenue	2,710,528	2,801,183	90,655
Expenses	3,318,528	3,425,983	107,455

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	8.40	8.70	0.30
Special Revenue Funds	33.98	35.10	1.12
Total	42.38	43.80	1.42



Juvenile Probation

Summary:

The Cochise County Juvenile Court is a branch of the Superior Court of the State of Arizona and is charged under federal and state law with jurisdiction over:

- Children under the age of 18 who are referred for reasons of incorrigibility and/or delinquency;
- Families petitioned under juvenile dependency laws;
- Parents facing termination of parental rights;
- Juvenile guardianships and adoptions.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	50	50	-
Expenses	590,753	532,227	(58,526)
General Fund Subsidy	(590,703)	(532,177)	58,526

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	1,315,387	1,223,194	(92,193)
Expenses	1,326,929	1,223,194	(103,735)

Total Funding	FY20	FY21	Change
Revenue	1,315,437	1,223,244	(92,193)
Expenses	1,917,682	1,755,421	(162,261)

Employees Full-Time Equivalents (FTEs)	FY20	FY21	Change
General Fund	7.55	6.90	-0.65
Special Revenue Funds	16.03	15.50	-0.53
Total	23.58	22.40	-1.18



Juvenile Detention

Summary:

The Cochise County Juvenile Detention Center is a branch of the Superior Court of the State of Arizona and is responsible for Children under the age of 18 who are referred for reasons of incorrigibility and/or delinquency.

Changes:

- The Juvenile Detention center will be closing effective January 1, 2021
- Decrease of approx. 9.0 FTEs in FY21, annual decrease of approx. 14.0 FTEs in FY22
- Decrease of \$525k in FY21, and projected annual decrease of approx. \$1.0m in FY22

General Fund	FY20	FY21	Change
Revenue	250	-	(250)
Expenses	1,735,925	1,228,769	(507,156)
General Fund Subsidy	(1,735,675)	(1,228,769)	506,906

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	250	-	(250)
Expenses	1,735,925	1,228,769	(507,156)

Employees Full-Time Equivalents (FTEs)	FY20	FY21	Change
General Fund	24.50	17.30	-7.20
Special Revenue Funds	2.00	0.00	-2.00
Total	26.50	17.30	-9.20



Public Defender

Summary:

The Cochise County Public Defender duties are prescribed by statute in ARS 11-584. The office provides indigent defense services for persons needing representation in felony, probation revocation, misdemeanor, appeal, extradition, in mental health commitments, juvenile delinquency adjudication, guardianship, dependency proceedings, and other matters pursuant to the statute that are authorized by the Board of Supervisors. Clients are determined to be indigent by the courts and cases are assigned to the office through the Indigent Defense Coordinator’s Office.

Changes:

- Defense Investigator moved from partial SRF to full GF funding, funded via decreased contract attorney expenses
- Increased 1.0 FTE Legal Secretary, funded via decreased contract attorney expenses

General Fund	FY20	FY21	Change
Revenue	68,730	68,730	-
Expenses	1,147,714	1,086,529	(61,185)
General Fund Subsidy	(1,078,984)	(1,017,799)	61,185

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	142,568	122,642	(19,926)
Expenses	142,568	122,642	(19,926)

Total Funding	FY20	FY21	Change
Revenue	211,298	191,372	(19,926)
Expenses	1,290,282	1,209,171	(81,111)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	13.00	12.00	-1.00
Special Revenue Funds	0.00	0.00	0.00
Total	13.00	12.00	-1.00



Office of the Legal Advocate

Summary:

The Office of the Legal Advocate provides indigent defense services for clients in cases like those assigned to the Public Defender and Legal Defender offices pursuant to ARS 11-584 and to other matters pursuant to the statute that are authorized by the Board of Supervisors. Some of these assignments are due to conflicts of interest in the Public Defender and Legal Defender offices. Persons are determined to be indigent by the courts and assigned an attorney through the Indigent Defense Coordinator’s Office.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	1,024,454	1,055,257	30,803
General Fund Subsidy	(1,024,454)	(1,055,257)	(30,803)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	2,599	-
Expenses	-	2,599	-

Total Funding	FY20	FY21	Change
Revenue	-	2,599	2,599
Expenses	1,024,454	1,057,856	33,402

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	11.00	12.00	1.00
Special Revenue Funds	0.00	0.00	0.00
Total	11.00	12.00	1.00



Legal Defender

Summary:

The Cochise County Legal Defender’s Office provides indigent defense services for persons in cases like those assigned to the Public Defender pursuant to ARS 11-584 and to other matters pursuant to the statute that are authorized by the Board of Supervisors. Some of these assignments are due to conflicts of interest in the Public Defender or Legal Advocate Office. Persons are determined to be indigent by the courts and assigned an attorney through the Indigent Defense Coordinator’s Office.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	642,346	736,139	93,793
General Fund Subsidy	(642,346)	(736,139)	(93,793)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	2,137	2,251	114
Expenses	2,137	2,251	114

Total Funding	FY20	FY21	Change
Revenue	2,137	2,251	114
Expenses	644,483	738,390	93,907

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	6.00	8.00	2.00
Special Revenue Funds	0.00	0.00	0.00
Total	6.00	8.00	2.00

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General Government

Summary:

The General Government department is responsible for receiving revenue such as County sales tax, State shared revenue, and property taxes. Expenses paid from the General Government Department include: professional services such as payroll technology, travel, training, State cost shifts (ADOR) and joint dispatch dues (SEACOM). No employees are budgeted in this department.

Changes:

General Fund	FY20	FY21	Change
Revenue	50,920,002	50,647,920	(272,082)
Expenses	3,287,092	3,111,954	(175,138)
General Fund Subsidy	47,632,910	47,535,966	(96,944)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	50,920,002	50,647,920	(272,082)
Expenses	3,287,092	3,111,954	(175,138)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.00	0.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	0.00	0.00	0.00



State Cost Shifts

Summary:

Department reflects costs shifted to Cochise County from the State of Arizona. Costs which the County has no legal authority to control, nor any legal authority over the operations of said Departments.

Included are the costs for the Arizona Department of Revenue (ADOR) of \$83k. The ADOR is a State Department, answering to the Governor, located in Phoenix, Arizona. Also included is \$7.6m for the Arizona Health Care Cost Containment System (AHCCCS). AHCCCS is Arizona's Medicaid agency that offers health care programs to Arizona Residents, and again, answers to the Governor, and is headquartered in Phoenix, Arizona.

No employees are budgeted in this department.

Changes:

In prior years, these costs were included in the General Government Department and the Public Fiduciary Department

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	7,726,622	7,726,622
General Fund Subsidy	-	(7,726,622)	(7,726,622)



Procurement

Summary:

As a service department, our goal is to develop and maintain an excellent working relationship with County employees, departments, and vendors. The conduct of County procurement policy shall be accomplished in accordance with ethical practices of the purchasing profession. We strive to ensure that all procurement transactions are conducted in a legal, ethical, and professional manner. We abide by the procurement laws and regulations set forth by the State of Arizona and the Policies and Procedures as established by the Cochise County Board of Supervisors. We offer all businesses an opportunity to compete for our requirements on an equal basis.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	328,731	305,748	(22,983)
General Fund Subsidy	(328,731)	(305,748)	22,983

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	328,731	305,748	(22,983)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	4.00	4.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	4.00	4.00	0.00



Finance

Summary:

The Finance Department is primarily a service department that supports the Board of Supervisors, County Administrator, departments and the public. These services include maintaining accurate, comprehensive records of all financial transactions; establish and maintain a system of internal controls adequate to assure protection of assets; provide comprehensive, accurate, well-designed annual and interim financial reports; process all invoices for payment; process each BI-weekly payroll and prepare all federal and state reports; purchase goods and services in accordance with State statutes and the County procurement policy; assist in the budget process; and assist with the annual audit of the financial statements.

Changes:

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	983,138	844,087	(139,051)
General Fund Subsidy	(983,138)	(844,087)	139,051

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	983,138	844,087	(139,051)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	9.50	9.50	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	9.50	9.50	0.00



Information Technology

Summary:

Information Technology provides county government with centralized computer, Internet / Intranet, telephone-related services. Our "customers" are the other county departments, and our services cover the spectrum of information and telecommunication technology. Data processing services include programming, operating, and maintaining the mainframe and mid-range computer systems. In the area of technical support, we assist in the selection, installation, configuration, and maintenance of microcomputer systems, software, and peripherals.

Changes:

General Fund	FY20	FY21	Change
Revenue	42,000	42,000	-
Expenses	2,737,543	2,798,030	60,487
General Fund Subsidy	(2,695,543)	(2,756,030)	(60,487)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	42,000	42,000	-
Expenses	2,737,543	2,798,030	60,487

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	21.50	21.00	-0.50
Special Revenue Funds	0.00	0.00	0.00
Total	21.50	21.00	-0.50



Development Services

Summary

Development Services is a Department of three divisions: Planning & Zoning, Code Compliance, and Building Safety. Planning & Zoning is responsible for the orderly growth of the unincorporated areas of the County implementing development standards and processing requests to rezone the property, special use authorization, and zoning variance request. Code Compliance enforces the Zoning Regulations to protect property values and keep Cochise County beautiful. Violations of the County's Zoning Regulations are processed for hearing by the County Hearing Officer or preparing violations for the County Attorney's Office. The overarching goal of Code Compliance is the resolution of code violations. Building Safety ensures building construction in Cochise County is safe and sanitary. The Division is a one-stop-shop for building permits, processing joint permit applications to include building plans, right-of-way permits, septic permits, and floodplain use permits.

Changes:

- Removed one vacancy, resulting in approx. 90k savings

General Fund	FY20	FY21	Change
Revenue	695,200	928,500	233,300
Expenses	1,676,517	1,585,280	(91,237)
General Fund Subsidy	(981,317)	(656,780)	324,537

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	600,000	600,000	-
Expenses	600,000	600,000	-

Total Funding	FY20	FY21	Change
Revenue	1,295,200	1,528,500	233,300
Expenses	2,276,517	2,185,280	(91,237)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	15.50	14.50	-1.00
Special Revenue Funds	0.00	0.00	0.00
Total	15.50	14.50	-1.00



Airport Operations

Summary:

The County owns and operates two airports: Cochise County Airport in Willcox, and Bisbee Douglas International Airport near Douglas. Bisbee Douglas International Airport also serves as the campus of an Arizona Department of Corrections State Prison.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	21,960	21,720	(240)
Expenses	20,290	16,740	(3,550)
General Fund Subsidy	1,670	4,980	3,310

Enterprise Fund 105	FY20	FY21	Change
Revenue	731,171	1,170,047	438,876
Expenses	731,171	1,170,047	438,876

Total Funding	FY20	FY21	Change
Revenue	753,131	1,191,767	438,636
Expenses	751,461	1,186,787	435,326

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.00	0.00	0.00
Special Revenue Funds	1.00	1.00	0.00
Total	1.00	1.00	0.00



Facilities

Summary:

Facilities Management is responsible for property management of facilities owned and/or leased by Cochise County. This includes but is not limited to supervision and management of construction of new buildings; alterations of existing buildings.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	4,033,291	3,923,017	(110,274)
General Fund Subsidy	(4,033,291)	(3,923,017)	110,274

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	4,033,291	3,923,017	(110,274)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	34.00	34.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	34.00	34.00	0.00



Human Resources

Summary:

The Cochise County Department of Human Resources is responsible for providing Personnel Services (recruitment/selection, classification/compensation, employee training, and consultation and guidance to departments and employees on all applicable policies, procedures, laws and regulations) & Employee Benefits (medical, dental and vision insurance; retirement systems; COBRA; workers' compensation; and Cochise Combined Trust administration).

Changes:

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	585,152	593,954	8,802
General Fund Subsidy	(585,152)	(593,954)	(8,802)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	585,152	593,954	8,802

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	5.00	5.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	5.00	5.00	0.00



Sheriff's Office

Summary:

It is the mission of the Cochise County Sheriff's Office to provide professional, high quality and effective law enforcement and correctional services in partnership with the community. We are committed to the protection of life and property; the preservation of peace, order, and safety; the vigorous enforcement of Local and State Laws; and the defense of the Constitution of the State of Arizona and the Constitution of the United States of America in a fair and impartial manner.

Changes:

- None, budget held flat
- Decrease due to change in County Fleet mileage charges (internal services charges)
- Increase to Health and Dental Insurance funding
- \$200k FY20 Decision Package funding now part of annual operational budget

General Fund	FY20	FY21	Change
Revenue	252,259	246,228	(6,031)
Expenses	17,058,887	16,686,654	(372,233)
General Fund Subsidy	(16,806,628)	(16,440,426)	366,202
Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	5,089,449	4,629,846	(459,603)
Expenses	5,089,449	4,629,846	(459,603)
Total Funding	FY20	FY21	Change
Revenue	5,341,708	4,876,074	(465,634)
Expenses	22,148,336	21,316,500	(831,836)
Employees Full-Time Equivalents (FTEs)	FY20	FY21	Change
General Fund	171.00	171.00	0.00
Special Revenue Funds	10.00	10.00	0.00
Total	181.00	181.00	0.00



Medical Examiner

Summary:

Medical Examiner services are provide through an Intergovernmental Agreement with Pima County.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	425,000	425,000	-
General Fund Subsidy	(425,000)	(425,000)	-

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	-	-	-
Expenses	425,000	425,000	-

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.00	0.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	0.00	0.00	0.00



Emergency Services

Summary:

It is the mission of Cochise County Office of Emergency Services (CCOES) to help prepare residents, businesses, and government entities within our county to respond to and recover from these large-scale emergencies or disasters. We are convinced that this “disaster resilience” starts at the local level and includes every person, business, and organization in the county. Through county-wide emergency planning, training, and community outreach efforts, CCOES works with all sectors of our county to promote disaster preparedness and resilience. However, programs alone cannot ensure disaster resilience. It is everyone’s responsibility to make preparedness a priority. Whether this means developing a family emergency plan and disaster kit, keeping property defensible against wildfire threats, or making sure that businesses maintain a continuity of operations plan; everyone must all do their part.

Changes:

General Fund	FY20	FY21	Change
Revenue	145,107	151,195	6,088
Expenses	275,854	288,935	13,081
General Fund Subsidy	(130,747)	(137,740)	(6,993)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	8,000	20,000	12,000
Expenses	8,000	20,000	12,000

Total Funding	FY20	FY21	Change
Revenue	153,107	171,195	18,088
Expenses	283,854	308,935	25,081

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	2.00	2.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	2.00	2.00	0.00



Health & Social Services

Summary:

The Mission of Cochise Health & Social Services Department is to foster an exceptional quality of life by advocating for a community-centered culture of health through unparalleled public health service. Services include: nursing services, vital records, environmental health, behavior health, family planning, tobacco prevention, and supplemental nutrition for women (WIC).

Changes:

- Funding Requests for contract Medical Direction and Mosquito Surveillance program approved with funding from: grants; reduced expenses in travel/training/public outreach

General Fund	FY20	FY21	Change
Revenue	373,300	629,651	256,351
Expenses	3,008,900	3,278,738	269,838
General Fund Subsidy	(2,635,600)	(2,649,087)	(13,487)

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	3,698,941	3,877,656	178,715
Expenses	3,698,941	3,877,656	178,715

Total Funding	FY20	FY21	Change
Revenue	4,072,241	4,507,307	435,066
Expenses	6,707,841	7,156,394	448,553

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	33.60	33.60	0.00
Special Revenue Funds	36.70	36.70	0.00
Total	70.30	70.30	0.00



Public Fiduciary

Summary:

The Cochise County Public Fiduciary is the state mandated office established to serve as Guardian and/or Conservator for those persons who are in need of such services and for whom there is no one else who is willing or able to serve in such capacity. Once the Public Fiduciary has determined that a Guardianship/Conservatorship is necessary for a person’s well being and survival, a petition is made to the court. At that time, an attorney is appointed for the prospective client. A court investigator is also appointed to visit with the prospective client and makes an independent report to the court as to his/her findings in regard to the petition. Upon review of all the evidence, it is the Judge who makes the final decision as to the appointment of a Guardian/Conservator. Includes State AHCCCS/LTC payment.

Changes:

- AHCCCS payment moved to State Cost Shift Department

General Fund	FY20	FY21	Change
Revenue	110,000	100,000	(10,000)
Expenses	8,588,967	983,081	(7,605,886)
General Fund Subsidy	(8,478,967)	(883,081)	7,595,886

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	330,333	330,333	-
Expenses	330,333	330,333	-

Total Funding	FY20	FY21	Change
Revenue	440,333	430,333	(10,000)
Expenses	8,919,300	1,313,414	(7,605,886)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	7.50	7.50	0.00
Special Revenue Funds	3.00	3.00	0.00
Total	10.50	10.50	0.00



School Superintendent

Summary:

Within the scope of the Arizona Revised Statutes and in collaboration with state and local agencies, the Cochise County School Superintendent's office provides guidance, advocacy, programs, and services which support Cochise County Schools. Our responsibilities include:

- Preparing payroll and expense checks for twenty-one districts
- Coordinating special events like the County Spelling Bee and the Education Exhibit at the County Fair
- Providing professional development for teachers and other school personnel
- Overseeing school governing board elections and appointments, bond and override elections
- Filing Homeschool affidavits and teacher certificates
- Maintaining a Homeschool library
- Overseeing the jail education program for juveniles

Changes:

- Jail Education program funded from CCSO Jail Inmate Welfare Program (10k)

General Fund	FY20	FY21	Change
Revenue	44,000	60,000	16,000
Expenses	484,180	494,555	10,375
General Fund Subsidy	(440,180)	(434,555)	5,625

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	723,651	813,503	89,852
Expenses	712,109	813,503	101,394

Total Funding	FY20	FY21	Change
Revenue	767,651	873,503	105,852
Expenses	1,196,289	1,308,058	111,769

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	6.00	6.00	0.00
Special Revenue Funds	0.70	0.70	0.00
Total	6.70	6.70	0.00



Housing Authority

Summary:

The Housing Authority of Cochise County (HACC) was established by the Cochise County Board of Supervisors and is governed by a Board of Commissioners appointed from the local community. HACC's mission is to expand affordable housing options, promote home ownership and improve the quality of housing in Cochise County.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-
General Fund Subsidy	-	-	-

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	547,639	537,427	(10,212)
Expenses	547,639	537,427	(10,212)

Total Funding	FY20	FY21	Change
Revenue	547,639	537,427	(10,212)
Expenses	547,639	537,427	(10,212)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.00	0.00	0.00
Special Revenue Funds	6.00	6.00	0.00
Total	6.00	6.00	0.00



Library District

Summary:

The Library District’s mission is to promote the joy of reading, the discovery of ideas, and the power of information. To that end, the Library District operates five branch libraries in rural areas (Bowie, Elfrida, Portal, Sunizona, Sunsites), and offers support services for the seven municipal libraries in Cochise County (in Benson, Bisbee, Douglas, Huachuca City, Sierra Vista, Tombstone, and Willcox). The Library is funded via a secondary property tax.

Changes:

- \$50k FY20 Decision Package for Elfrida Branch Library construction carried forward into FY21

Library District	FY20	FY21	Change
Revenue	2,340,665	2,579,203	238,538
Expenses	2,340,665	2,579,203	238,538
General Fund Subsidy	-	-	-

Other Funding Sources	FY20	FY21	Change
Revenue	27,027	30,419	3,392
Expenses	27,027	30,419	3,392

Total Funding	FY20	FY21	Change
Revenue	2,367,692	2,609,622	241,930
Expenses	2,367,692	2,609,622	241,930

Employees Full-Time Equivalents (FTEs)	FY20	FY21	Change
General Fund	0.00	0.00	0.00
Special Revenue Funds	10.10	10.10	0.00
Total	10.10	10.10	0.00



Public Works

Summary:

Public Works consists of the Highway Division, Operations Maintenance Division, and Solid Waste Division. The Highway Division maintains and repairs the County roads that have been accepted by the Cochise County Board of Supervisors and constructs new roads. The Operations Maintenance Division Conducts field work from five individual Road Yards. The Solid Waste Division is responsible for providing a high-quality, cost-effective and environmentally safe solid waste disposal service to its customers through a regional solid waste disposal service, in conformance with the terms of the intergovernmental agreements for solid waste disposal services between Cochise County and the participating cities and within the funding limitations of the system.

Changes:

None

HURF Funding	FY20	FY21	Change
Revenue	19,566,843	19,091,229	(475,614)
Expenses	19,566,843	19,091,229	(475,614)

Solid Waste Enterprise Funding	FY20	FY21	Change
Revenue	7,655,316	9,317,130	1,661,814
Expenses	7,655,316	9,317,130	1,661,814

Total Funding	FY20	FY21	Change
Revenue	27,222,159	28,408,359	1,186,200
Expenses	27,222,159	28,408,359	1,186,200

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
HURF	54.80	54.80	0.00
Solid Waste	43.10	43.10	0.00
Total	97.90	97.90	0.00



Engineering & Natural Resources

Summary:

The Engineering & Natural Resources Department consists of the Flood Control District (FCD) and the Engineering Division. The FCD provides Cochise County citizens with education on flood hazards, building requirements in the special flood hazard areas, information about the National Flood Insurance Program, and construction of flood control and recharge facilities. The FCD is funded via a secondary property tax. The Engineering Division prepares long-rang transportation plans, collects traffic data, installation and maintenance of traffic signs, designs and construction of improvements for County Maintained Roads and Bridges. Provides survey and utility location services to the Public Works Department. Coordinates and maintains partnerships with Federal, State and local agencies for funds of transportation projects, plans and studies. The Engineering Department is funded viz the Highway User Revenue Funds (HURF).

Changes:

None

Flood Control District Funding	FY20	FY21	Change
Revenue	6,549,965	7,764,024	1,214,059
Expenses	6,549,965	7,764,024	1,214,059

HURF Funding	FY20	FY21	Change
Revenue	1,504,450	1,390,271	(114,179)
Expenses	1,504,450	1,390,271	(114,179)

Total Funding	FY20	FY21	Change
Revenue	8,054,415	9,154,295	1,099,880
Expenses	8,054,415	9,154,295	1,099,880

Employees Full-Time Equivalents (FTEs)	FY20	FY21	Change
Flood Control District	5.40	5.40	0.00
HURF	18.90	18.70	-0.20
Total	24.30	24.10	-0.20



Fleet Services

Summary:

Fund 109 - Light Fleet Division provides light fleet services to County Departments.

Fund 600 - Heavy Fleet Division provides heavy fleet services to County Departments.

Fleet services include maintenance, fuel charges, and replacement costs.

Changes:

- County Departments will not be charged vehicle replacement costs. Departments pay Fleet Services based on fuel expenses, R & M expenses, and Replacement expenses. For FY21, the Replacement portion of this expense will not be charged to departments - resulting in a General Fund expense decrease of \$490k.

Light Fleet Enterprise Fund 109	FY20	FY21	Change
Revenue	5,965,432	4,608,842	(1,356,590)
Expenses	5,965,432	4,608,842	(1,356,590)

Heavy Fleet Enterprise Fund 600	FY20	FY21	Change
Revenue	6,083,791	6,210,469	126,678
Expenses	6,083,791	6,210,469	126,678

Total Enterprise Funds	FY20	FY21	Change
Revenue	12,049,223	10,819,311	(1,229,912)
Expenses	12,049,223	10,819,311	(1,229,912)

Employees Full-Time Equivelants (FTEs)	FY20	FY21	Change
All	20.00	20.00	0.00



Capital Projects

Summary:

Fund 400 - Capital project fund reserved for County Capital Improvements, including County building enhancement projects. Funded from County half cent sales tax.

Fund 401 - Elections equipment capital.

Fund 450 - IT equipment capital. Funded from County half cent sales tax.

Changes:

None

Funding	FY20	FY21	Change
Revenue	24,733,118	15,973,036	(8,760,082)
Expenses	24,733,118	15,973,036	(8,760,082)



Cochise Combined Trust

Summary:

The Cochise Combined Trust is a self insured trust for employee benefits -currently comprised of Cochise County and Cochise College. The County provides employees a comprehensive benefits package including: health insurance, dental insurance, vision insurance, life insurance, and short term disability. No employees are budgeted in this fund.

Changes:

Funding	FY20	FY21	Change
Revenue	8,350,388	8,350,388	-
Expenses	8,350,388	8,350,388	-



General Government Overhead

Summary:

The General Government Overhead department consists of contingency funds, and revenue from other departments/funds such as overhead (indirect costs) and the per parcel fee. No employees are budgeted in this department.

Changes:

None

General Fund	FY20	FY21	Change
Revenue	28,870,152	28,870,152	-
Expenses	16,014,085	15,872,981	(141,104)
General Fund Subsidy	12,856,067	12,997,171	141,104

Special Revenue Funds (SRF)	FY20	FY21	Change
Revenue	-	-	-
Expenses	-	-	-

Total Funding	FY20	FY21	Change
Revenue	28,870,152	28,870,152	-
Expenses	16,014,085	15,872,981	(141,104)

Employees Full-Time Equivalent (FTEs)	FY20	FY21	Change
General Fund	0.00	0.00	0.00
Special Revenue Funds	0.00	0.00	0.00
Total	0.00	0.00	0.00

**Cochise County
FY 20-21 Final Budget**

Funding Requests



**Cochise County
FY21 Funding Requests**

Department	One-Time Cost	Annual Costs	Description	Notes
Court Administration	\$ 50,000	\$ -	Division V Chamber Remodel	Bldg Enhancement Fund - in queue based on priority
Court Administration	\$ 75,000	\$ -	Strategic planning consultant - carry over from FY20	Not included in FY21 Budget
JP4 Willcox	\$ -	\$ 40,027	1.0 FTE Judicial Court Assistant	Not approved by Superior Court
JP5 Sierra Vista	\$ 80,000	\$ -	Replace carpet and repair walls and paint	Bldg Enhancement Fund - in queue based on priority
JP5 Sierra Vista	\$ -	\$ 46,526	Increase JP Pro Temp hours 30 per week	Not approved by Superior Court
JP5 Sierra Vista	\$ 220,000	\$ -	Upgrade video conference equipment in Ctrrms	Bldg Enhancement Fund - in queue based on priority
JP6 Bowie	\$ -	\$ 40,000	1.0 FTE Judicial Court Assistant	Not approved by Superior Court
Public Defender	\$ -	\$ 40,937	0.6 FTE of Def Invest Special Rev to GF	Funded via reduced Contract Atty Costs
Public Defender	\$ -	\$ 42,643	1.0 FTE Leg Sec	Funded via reduced Contract Atty Costs
Health Dept	\$ -	\$ 60,500	MD Medical Direction for Jail	Partial grant funding available, reduced travel, training, marketing
Health Dept	\$ -	\$ 46,225	Surveillance for vector-borne infectious disease	Partial funding available, reduced travel, training, marketing
Recorder	\$ 16,000	\$ -	Shelves to store old, odd sized documents	Bldg Enhancement Fund - in queue based on priority
Schools	\$ -	\$ 18,662	Grant ended, move jail educ expense to GF	Funded via Jail Inmate Welfare Fund/Sheriff's Office
Schools	\$ -	\$ 55,000	1.0 FTE Accountant - 40k Salary, 15k EREs	Request deferred by Elected Official
Sheriff	\$ 33,405	\$ 3,562	NIBRS data base reporting system	Request deferred by Elected Official
Sheriff	\$ 18,500	\$ 600	Drone x 3, and training for 4-6 Deputies	Request deferred by Elected Official
Sheriff	\$ -	\$ 207,604	Holiday Pay	Not included in FY21 Budget
Sheriff	\$ 22,000	\$ 22,000	10 Colt 1911 handguns and 10 Reflex sights	Request deferred by Elected Official
Sheriff	\$ -	\$ 338,576	Overtime	Not included in FY21 Budget
Sheriff	\$ -	\$ 685,501	Market Adjustments	Request deferred by Elected Official
Sheriff	\$ 120,000	\$ -	Tile, furniture in Benson, Elfrida, and Bisbee	Request deferred by Elected Official
Sheriff	\$ -	\$ 30,631	0.5 FTE part time PIO	Request deferred by Elected Official
Sheriff	\$ 20,271	\$ -	2 CMI infrared Breath Testers	Request deferred by Elected Official
Sheriff	\$ 99,217	\$ -	Hardcovered back seat for 74 patrol vehicle	Request deferred by Elected Official
Sheriff	\$ -	\$ 12,454	Lead Online data system for investigations	Request deferred by Elected Official
Sheriff	\$ -	\$ 205,280	Comp Time	Not included in FY21 Budget
	One-Time Cost Totals	Annual Costs Totals		
	\$ 754,393	\$ 1,896,728	Grand Total Requested - including deferred requests	
	\$ 441,000	\$ 1,086,980	Requests sent to BOS/County Administration	

**Cochise County
FY 20-21 Final Budget**

Appendix 3

Official County Budget Forms



OFFICIAL COUNTY BUDGET FORMS

COCHISE COUNTY

Fiscal Year 2021

COCHISE COUNTY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2021

Fiscal Year	S c h	FUNDS								
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Total All Funds		
2020	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	85,097,674	76,568,398		24,733,118		8,386,487	194,785,677
2020	Actual Expenditures/Expenses**	E	2	67,926,917	68,597,581		2,167,792		5,774,841	144,467,131
2021	Fund Balance/Net Position at July 1***		3	28,870,152						28,870,152
2021	Primary Property Tax Levy	B	4	24,725,735						24,725,735
2021	Secondary Property Tax Levy	B	5		4,366,895					4,366,895
2021	Estimated Revenues Other than Property Taxes	C	6	30,878,963	72,339,862		15,973,036		10,487,177	129,679,038
2021	Other Financing Sources	D	7							
2021	Other Financing (Uses)	D	8							
2021	Interfund Transfers In	D	9	201,149	1,741,595		265,000		1,006,846	3,214,590
2021	Interfund Transfers (Out)	D	10	(171,175)	(2,036,569)				(1,006,846)	(3,214,590)
2021	Reduction for Amounts Not Available:		11							
LESS:	Amounts for Future Debt Retirement									
	Future Capital Projects									
	Maintained Fund Balance for Financial Stability									
2021	Total Financial Resources Available		12	84,675,999	76,706,757		15,973,036		10,487,177	187,842,969
2021	Budgeted Expenditures/Expenses	E	13	84,675,999	76,706,757		15,973,036		10,487,177	187,842,969

EXPENDITURE LIMITATION COMPARISON

1	Budgeted expenditures/expenses
2	Add/subtract: estimated net reconciling items
3	Budgeted expenditures/expenses adjusted for reconciling items
4	Less: estimated exclusions
5	Amount subject to the expenditure limitation
6	EEC expenditure limitation

	2020	2021
1	\$ 194,785,677	\$ 187,842,969
2		
3	194,785,677	187,842,969
4	124,628,277	116,910,130
5	\$ 70,157,400	\$ 70,932,839
6	\$ 70,157,400	\$ 70,932,839

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

COCHISE COUNTY
Tax Levy and Tax Rate Information
Fiscal Year 2021

	2020	2021
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 37,942,813	\$ 38,701,669
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 24,751,917	\$ 24,725,735
B. Secondary property taxes		
Library District	\$ 1,311,451	\$ 1,341,348
Flood Control District	1,967,617	2,039,024
Fire District Assistance	941,485	924,430
Naco SLID	8,065	8,202
Sunsite SLID	19,988	21,029
Bowie SLID	11,358	12,226
Golden Acres SLID	7,555	7,956
Pirtleville SLID	11,551	12,680
Total secondary property taxes	\$ 4,279,070	\$ 4,366,895
C. Total property tax levy amounts	\$ 29,030,987	\$ 29,092,630
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 24,840,617	
(2) Prior years' levies		
(3) Total primary property taxes	\$ 24,840,617	
B. Secondary property taxes		
(1) Current year's levy	\$ 4,336,784	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 4,336,784	
C. Total property taxes collected	\$ 29,177,401	
5. Property tax rates		
A. County tax rate		
(1) Primary property tax rate	2.6747	2.6747
(2) Secondary property tax rate		
Library District	0.1451	0.1451
Flood Control District	0.2597	0.2597
(3) Total county tax rate	3.0795	3.0795
B. Special assessment district tax rates		
Secondary property tax rates		
Fire District Assistance	0.1000	0.1000
Naco SLID	0.4049	0.4049
Sunsite SLID	0.4208	0.4208
Bowie SLID	1.0102	1.0607
Golden Acres SLID	0.3705	0.3705
Pirtleville SLID	0.5511	0.5511

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

COCHISE COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUE 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
GENERAL FUND			
Taxes			
Prop Delinquent	\$ 430,000	\$	\$ 430,000
Prop Penalites & Interest	1,000,000	1,016,722	1,000,000
Auto Lieu	3,910,000	3,000,002	3,610,000
County Half Cent	4,000,000	4,009,654	4,100,000
Licenses and permits			
Non- business Licenses & Permits	31,000	31,502	30,500
Busuiness License & Permits	30,000	19,208	30,000
Intergovernmental			
Federal Government	2,462,138	16,135	2,471,195
Federal Gov Grants	42,000	46,285	63,300
State Government	13,960,562	11,316,624	13,806,920
State Gov Grants	785	733	785
Misc IG	623,591	516,643	695,726
Charges for services			
General Gov	2,064,210	2,105,459	2,062,285
Public Safety	144,000	90,479	136,000
Health and Welfare	589,300	452,576	845,651
Resale	3,200	2,347	2,200
Fines and forfeits			
Fines	1,238,400	1,414,012	907,373
Forfeits	30,000		30,000
Investments			
Interest	200,000	398,782	200,000
Miscellaneous			
Misc	402,650	474,522	427,028
Other	30,000	10,452	30,000
Total General Fund	\$ 31,191,836	\$ 24,922,137	\$ 30,878,963

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

COCHISE COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUE 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
SPECIAL REVENUE FUNDS			
List Fund:			
101 - PDO - Training	\$ 4,520	\$ 4,407	\$ 4,501
103 - Recorder - Doc Storage	154,233	150,377	150,233
104 - PDO - Aid to Ind Def	138,048	134,597	118,141
107 - Treas - Trustee Sales	305,291	297,659	305,291
111 - High Knoll Ranch	1,000		1,000
112 - LDO - Training	2,137	2,084	2,251
113 - Treas - Tax Payer Info	100,994	98,469	100,994
115 - BOS Grants			1,500
120 - CAO - Victim-Rest	15,443	15,057	15,215
121 - CAO - Victim Comp	83,611	81,521	81,835
123 - CAO - Crim Enhance	6,928	6,755	6,928
124 - CAO - Anti-Rack	410,446	400,185	410,446
125 - CAO Victim Asst	(2,556)		(2,556)
126 - CAO - Juv Vict Rights	34,562	33,698	34,550
127 - Child Support	54	53	
128 - CAO - Victim Witness	2,043	1,992	1,673
129 - CAO - FTG	66,404	64,744	73,548
130 - CAO - DPS	127,601	124,411	127,386
131 - CAO - Diversion	170,065	165,813	80,022
134 - CAO - HIDTA	199,233	194,252	277,145
135 - CAO - ADJC Byrne	144,172	140,568	167,038
136 - CAO - CJE	223,729	218,136	230,693
137 - CAO - Auto Theft	1,822	1,776	1,822
138 - CAO - FTG	(61,186)	118,435	(188,963)
139 - CAO - Victim-Sub	10,824	10,553	10,824
141 - Crt Adm - Child Sup	96,154	93,750	111,026
142 - Clrk SC - Child Sup Auto	1,701	1,658	1,710
143 - Det Ed	48,989	47,764	
145 - Court Security			35,600
147 - APO - Srvs Fees	584,500	569,888	709,158
148 - JPO - Srvs Fees	42,045	40,994	49,556
149 - APO - Comm Punish	71,681	69,889	39,882
150 - Crt Adm - FTG	404,681	394,564	521,315
151 - Law Library	217,681	212,239	201,424
152 - APO - St Aid	992,939	968,116	999,354
153 - JPO - St Aid	133,375	130,041	132,349
154 - JPO - Family Counsel	17,880	17,433	18,551
155 - JPO - Diversion Intake	323,587	315,497	292,891
156 - JPO - Diversion Fees	50,700	49,433	59,859
157 - Crt Adm - Emancipation	219	214	219
158 - APO - IPS	886,405	864,245	852,742
159 - JPO - Surveillance	311,865	304,068	265,762
160 - APO - DEA	31,227	30,446	52,264
161 - Crt Adm - Local Crt Asst	130,308	127,050	19,000
162 - Clrk SC - Document	85,716	83,573	97,470
163 - MJS - Conciliation/Med	113,321	110,488	93,535
164 - Crt Adm - Judicial Coll	10,058	9,807	10,358
166 - SB - 1398	60,231	58,725	38,467
167 - Ct Adm - Ct Imprvmt	38,561	37,597	38,561
168 - MJS - Children Issues	16,748	16,329	20,750
169 - Crt Adm - JCEF	32,970	32,146	36,026
170 - JPO - X-Fees	2,725	2,657	3,609
171 - County Library	2,340,665	1,245,779	2,579,203
172 - Lib - State Aid	23,000	22,425	25,000
175 - Lib - Friends of Lib	4,027	3,926	3,819
182 - Lib - CFSA - Troller			1,600

COCHISE COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUE 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
184 - OLA - Training			2,599
186 - FDAT	941,485	941,485	924,431
187 - St Dvd Water Dist	596	581	620
188 - Naco SLID	8,389	8,179	10,312
189 - Sunsites SLID	26,063	25,411	26,549
190 - Bowie SLID	11,423	11,137	12,227
191 - Golden SLID	9,189	8,959	10,467
192 - JTPA	1,100,000	1,072,500	2,100,000
193 - Transit - State Asst	11,136	10,858	11,547
194 - Cochise Water Dist	696	679	724
195 - Pirtleville SLID	12,612	12,297	17,191
196 - CLPP	37,500	36,563	
199 - Elfrida Water Dist	1,000	975	1,000
200 - SO - Financial Crims	904,629	882,013	421,960
201 - SO - Stonegarden		1,497,720	397,922
202 - SO - HIDTA	155,207	151,327	71,748
203 - SO - Jail Enchnmt	562,075	548,023	569,020
205 - SO - RICO	135,000	131,625	100,500
206 - SO - Fed OT	7,552	7,363	5,722
207 - SO - Donations	14,606	14,241	14,601
208 - SO - Inmate Welfare	400,201	390,196	453,686
210 - SO - Victims Rights	10,402	10,142	10,400
211 - SO - Private Donor	426,387	415,727	92,030
212 - SO - Byrne	120,192	117,187	122,971
215 - SO - Border Strike Force	387,597	377,907	632,241
216 - SEACOM	860,854	839,333	750,000
218 - OES - DHS Grants	8,000	7,800	20,000
221 - HSS - PH Accred	109,451	106,715	61,166
222 - HSS - PHEP	237,293	231,361	249,066
223 - HSS - Maternal Child	69,275	67,543	69,876
224 - HSS - AZ Drug	240,958	234,934	334,540
225 - HSS - Nutrition	9,323	9,090	2,342
226 - HSS - Child Care	93,400	91,065	229,469
227 - HSS - Breastfeeding	60,625	59,109	79,053
228 - HSS - WIC	727,412	709,227	859,713
229 - HSS - Health Reserve	110,422	107,661	76,662
231 - HSS - HIV	23,704	23,111	23,933
232 - HSS - Family Planning	229,541	223,802	205,013
234 - HSS - TB	13,792	13,447	44,283
237 - HSS - STD	66,479	64,817	68,290
239 - HSS - SEAGO	330,333	322,075	330,333
240 - HSS - Smoke Free	95,580	93,191	74,171
242 - HSS - Teen Prg	174,405	170,045	156,203
243 - HSS - Immuniz	340,866	332,344	297,350
245 - HSS - Health Start	376,841	367,420	413,940
249 - HSS - Tobacco	379,320	369,837	434,600
251 - PW/ENR - HURF	21,071,293	20,544,511	20,481,500
252 - PW - Davis Rd	150,000	146,250	150,000
253 - Heritage	27,066	26,389	
254 - School Cross	1,000	975	
258 - ENR - Recharge	650,700	634,433	1,450,700
259 - DSD - Brownsfield	600,000	585,000	600,000
260 - Pearce Land Sales	300	293	300
261 - ENR - Flood Dist	6,549,965	6,386,216	7,764,024
267 - Wine Country	703,375	685,791	
271 - Housing	547,639	533,948	537,427
275 - SOS - IDEA			264
276 - SOS - School	181,758	177,214	181,758
278 - SOS - Small School	167,552	163,363	167,552

COCHISE COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUE	ACTUAL REVENUES*	ESTIMATED REVENUES
	2020	2020	2021
279 - SOS - Sci Math	73,671	71,829	73,671
280 - SOS - School Reserve	25,699	25,057	25,699
281 - SOS - Jail Ed	43,906	42,808	48,826
282 - SOS - Juv Det Ed	61,121	59,593	144,690
283 - SOS - Title III	26,886	26,214	26,886
287 - SOS - Healthy Fam	131,516	128,228	131,516
300 - Crt Adm - Photo Enf	2,913	2,840	2,913
301 - JP1 - JCEF	26,714	26,046	25,464
302 - JP2 - JCEF	59,948	58,449	55,121
303 - JP3 - JCEF	54,648	53,282	54,386
304 - JP4 - JCEF	35,664	34,772	37,264
305 - JP5 - JCEF	81,186	79,156	87,584
306 - JP6 - JCEF	76,768	74,849	76,993
311 - JP1 - Enhancement	78,978	77,004	82,278
312 - JP2 - Enhancement	232,343	226,534	234,794
313 - JP3 - Enhancement	273,705	266,862	266,440
314 - JP4 - Enhancement	111,084	108,307	113,984
315 - JP5 - Enhancement	278,966	271,992	208,289
316 - JP6 - Enhancement	300,740	293,222	299,540
321 - Elec - HAVA			71,592
322 - Rec - HAVA	1,127	1,099	53,217
323 - Rec - Spec Elec	27,739	27,046	27,739
525 - HSS - Med Ed	86,758	84,589	55,298
529 - HSS - Health Policy	110,171	107,417	142,738
540 - APO - Drug Ed	87,233	85,052	95,844
549 - MJS - Probate Fees	238,123	232,170	247,858
550 - JPO - Project Restore	178	174	178
551 - SOS - Title I	15,940	15,542	12,641
553 - JPO - Juv Vic Rights	17,784	17,339	17,804
554 - JPO - Title IV-E	54,210	52,855	88,917
555 - JPO - Trtmt Svcs	142,228	138,672	144,211
556 - JPO - Diversion	54,176	52,822	52,271
557 - APO - Dom Violence	1,050	1,024	1,106
559 - JPO - Drug Court	98,446	95,985	83,102
560 - Clk SC - Spousal Maint	31,917	31,119	31,917
561 - Crt Adm - PSI	81,398	79,363	89,322
562 - Ct Adm - AZTEC	64,802	63,182	73,720
563 - Ct Adm - Ct Sec Fee	476,136	464,233	303,247
564 - Ct Adm - Crt Enchmt	389,835	380,089	329,194
565 - Ct Adm - School Cross	5,620	5,480	5,620
566 - CAO - APAAC	606	591	606
567 - CAO - Immigration	48,210	47,005	48,210
568 - Clrk SC - DV Assmt Fee	198	193	247
569 - IV-D	52,065	50,763	
570 - SO - GIITEM	2,040,655	1,989,639	1,835,060
573 - SO - GOHS	8,955	8,731	12,335
574 - SO - Are You Okay?	344	335	351
578 - CAO - Bisbee IGA	138,860	135,389	69,000
581 - JCRF	4,000	3,900	
584 - JPO - X Fees	8,801	8,581	14,134
585 - Ct Adm - CASA	117,612	114,672	122,384
586 - Ct Adm - DCPI			13,001
590 - APO - Extra	45,651	44,510	47,969
591 - APO - LEARN	7,812	7,617	1,812
592 - APO - Transfer Youth	2,030	1,979	1,502
109 - Light Fleet	\$ 5,965,432	\$ 2,357,268	\$ 4,608,842
501 - Cochise Combined Trust	8,350,388	8,219,192	8,350,388
600 - Heavy Fleet	6,083,791	2,617,237	6,210,469

COCHISE COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUE 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
Total Special Revenue Funds	\$ 76,568,380	\$ 68,597,581	\$ 76,706,757
DEBT SERVICE FUNDS			
None	\$	\$	\$
Total Debt Service Funds	\$	\$	\$
CAPITAL PROJECTS FUNDS			
400 - Capital	\$ 23,757,126	\$ 1,538,190	\$ 15,170,985
401 - Election Capital	27,790		28,440
450 - IT Capital	933,091	629,602	758,500
601 - Computer Replacement	15,111		15,111
Total Capital Projects Funds	\$ 24,733,118	\$ 2,167,792	\$ 15,973,036
PERMANENT FUNDS			
None	\$	\$	\$
Total Permanent Funds	\$	\$	\$
ENTERPRISE FUNDS			
105 - BDI Airport	\$ 731,171	\$ 1,180,687	\$ 1,170,047
502 - SW - Landfill Closure	2,233,668		2,453,514
504 - SW - Landfill Develop	1,153,345	95,621	2,033,032
505 - Solid Waste Ops	3,852,390	4,376,257	4,410,211
506 - SW - Waste Tire	415,931	122,276	420,373
Total Enterprise Funds	\$ 8,386,487	\$ 5,774,841	\$ 10,487,177
TOTAL ALL FUNDS	\$ 140,879,821	\$ 101,462,351	\$ 134,045,933

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

COCHISE COUNTY
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2021

FUND	OTHER FINANCING 2021		INTERFUND TRANSFERS 2021	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
0600 - Attorney	\$	\$	\$ 13,817	\$ (51,709)
0810 - Court Admin				(25,000)
0820 - SC Divisions			162,602	
1100 - Adult Prob				(13,066)
1200 - Juvenile Prob				(3,400)
1300 - Public Defender			24,730	
6000 - Area Agency on Aging				(68,000)
9000 - Schools				(10,000)
Total General Fund	\$	\$	\$ 201,149	\$ (171,175)
SPECIAL REVENUE FUNDS				
104 - PDO - Aid to Ind Def	\$	\$	\$ 63,913	\$ (24,730)
105 - BDI				(265,000)
126 - CAO - Juv Vict Rights			2,360	
130 - CAO - DPS			1,762	
135 - CAO - ACJC			47,587	
138 - CAO - FTG			67,275	
150 - Ct Adm - FTG				(309,790)
151 - Law Library			95,000	
154 - JPO - Fam Counsel			3,400	
160 - APO - DEA			13,066	
161 - Local Court Asst				(19,000)
169 - JCEF				(2,500)
171 - Library				(95,000)
202 - SO - HIDTA			22,449	
205 - SO - RICO				(53,192)
208 - SO - Inmate Welfare				(18,500)
212 - Byrne			30,743	
239 - SEAGO - AAA			68,000	
251 - Hwy/ENR - HURF				(150,000)
252 - ENR - Davis Rd			150,000	
258 - ENR - Recharge			1,080,700	
261 - ENR - Flood District				(1,080,700)
281 - Jail Education			28,500	
301 - JP1 - JCEF				(404)
302 - JP2 - JCEF				(687)
303 - JP3 - JCEF				(555)
304 - JP4 - JCEF				(610)
305 - JP5 - JCEF				(1,794)
306 - JP6 - JCEF				(290)
561 - PSI			35,000	
562 - AZTEC			31,840	
578 - Bisbee IGA				(13,817)
Total Special Revenue Funds	\$	\$	\$ 1,741,595	\$ (2,036,569)
DEBT SERVICE FUNDS				
None	\$	\$	\$	\$
Total Debt Service Funds	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS				
400 - Capital	\$	\$	\$ 265,000	\$
601 - Computer Replacement				

COCHISE COUNTY
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2021

FUND	OTHER FINANCING 2021		INTERFUND TRANSFERS 2021	
	SOURCES	(USES)	IN	(OUT)
Total Capital Projects Funds	\$ _____	\$ _____	\$ 265,000	\$ _____
PERMANENT FUNDS				
None	\$ _____	\$ _____	\$ _____	\$ _____
Total Permanent Funds	\$ _____	\$ _____	\$ _____	\$ _____
ENTERPRISE FUNDS				
105 - BDI Airport	\$ _____	\$ _____	\$ _____	\$ _____
502 - SW - Landfill Closure	_____	_____	206,846	_____
504 - SW - Landfill Develop	_____	_____	800,000	_____
505 - Solid Waste Ops	_____	_____	_____	(1,006,846)
Total Enterprise Funds	\$ _____	\$ _____	\$ 1,006,846	\$ (1,006,846)
 TOTAL ALL FUNDS	 \$ _____	 \$ _____	 \$ 3,214,590	 \$ (3,214,590)

COCHISE COUNTY
Expenditures/Expenses by Fund
Fiscal Year 2021

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
GENERAL FUND				
0100 - BOS	\$ 3,640,169	\$	\$ 3,567,366	\$ 3,933,514
0200 - Treasurer	1,153,150		1,130,087	1,134,491
0300 - Assessor	2,146,647		2,103,714	2,185,996
0400 - Recorder	565,527		554,216	826,902
0500 - Elections	526,534		516,003	698,768
0600 - Attorney	2,956,244		2,897,119	2,903,301
0700 - Clerk of SC	1,903,551		1,865,480	1,947,303
0810 - Court Admin	1,677,249		1,643,704	1,303,220
0820 - SC Divisions	1,326,597		1,300,065	1,226,773
0830 - Court Security	513,520		503,250	772,631
0850 - Mandatory Jud Srvs	316,965		310,626	403,789
0910 - JP 1	387,220		379,476	373,036
0920 - JP 2	505,675		495,562	511,953
0930 - JP 3	487,660		477,907	481,435
0940 - JP 4	399,225		391,241	397,243
0950 - JP 5	831,517		814,887	858,561
0960 - JP 6	314,741		308,446	334,592
1000 - SV Constable	188,598		184,826	183,382
1050 - Constable	66		65	12
1100 - Adult Probation	608,000		595,840	624,800
1200 - Juvenile Probation	590,753		578,938	532,227
1220 - Juvenile Detention	1,735,925		1,701,207	1,228,769
1300 - Public Defender	1,147,714		1,124,760	1,086,529
1310 - Legal Advocate	1,024,454		1,003,965	1,055,257
1350 - Legal Defender	642,346		629,499	736,139
1400 - General Government	3,287,092		3,221,350	3,111,954
1410 - State Cost Shifts				7,726,622
1500 - Procurement	328,731		322,156	305,748
1600 - Finance	983,138		963,475	844,087
1800 - IT	2,737,543		2,682,792	2,798,030
1900 - Development Services	1,676,517		1,642,987	1,585,280
2000 - Airport Operations	20,290		19,884	16,740
2100 - Facilities	4,033,291		3,952,625	3,923,017
2200 - HR	585,152		573,449	593,954
3000 - Sheriff's Office	17,058,887		16,717,709	16,686,654
3500 - Medical Examiner	425,000		416,500	425,000
3600 - Emergency Services	275,854		270,337	288,935
5000 - Health Department	3,008,900		2,948,722	3,278,738
6000 - Aging & Social Services	8,588,967		8,417,188	983,081
9000 - School Superintendent	484,180		474,496	494,555
9900 - Contingency	16,014,085		225,000	15,872,981
Total General Fund	\$ 85,097,674	\$	\$ 67,926,917	\$ 84,675,999
SPECIAL REVENUE FUNDS				
101 - PDO - Training	\$ 4,520	\$	\$ 4,407	\$ 4,501
103 - Recorder - Doc Storage	154,233		150,377	150,233
104 - PDO - Aid to Ind Def	138,048		134,597	118,141
107 - Treas - Trustee Sales	305,291		297,659	305,291
111 - High Knoll Ranch	1,000			1,000
112 - LDO - Training	2,137		2,084	2,251
113 - Treas - Tax Payer Info	100,994		98,469	100,994
115 - BOS Grants				1,500
120 - CAO - Victim-Rest	15,443		15,057	15,215
121 - CAO - Victim Comp	83,611		81,521	81,835

123 - CAO - Crim Enhance	6,928		6,755	6,928
124 - CAO - Anti-Rack	410,446		400,185	410,446
125 - CAO Victim Asst	(2,556)			(2,556)
126 - CAO - Juv Vict Rights	34,562		33,698	34,550
127 - Child Support	54		53	
128 - CAO - Victim Witness	2,043		1,992	1,673
129 - CAO - FTG	66,404		64,744	73,548
130 - CAO - DPS	127,601		124,411	127,386
131 - CAO - Diversion	170,065		165,813	80,022
134 - CAO - HIDTA	199,233		194,252	277,145
135 - CAO - ADJC Byrne	144,172		140,568	167,038
136 - CAO - CJE	223,729		218,136	230,693
137 - CAO - Auto Theft	1,822		1,776	1,822
138 - CAO - FTG	(61,186)		118,435	(188,963)
139 - CAO - Victim-Sub	10,824		10,553	10,824
141 - Crt Adm - Child Sup	96,154		93,750	111,026
142 - Clrk SC - Child Sup Auto	1,701		1,658	1,710
143 - Det Ed	48,989		47,764	
145 - Court Security				35,600
147 - APO - Srvs Fees	584,500		569,888	709,158
148 - JPO - Srvs Fees	42,045		40,994	49,556
149 - APO - Comm Punish	71,681		69,889	39,882
150 - Crt Adm - FTG	404,681		394,564	521,315
151 - Law Library	217,681		212,239	201,424
152 - APO - St Aid	992,939		968,116	999,354
153 - JPO - St Aid	133,375		130,041	132,349
154 - JPO - Family Counsel	17,880		17,433	18,551
155 - JPO - Diversion Intake	323,587		315,497	292,891
156 - JPO - Diversion Fees	50,700		49,433	59,859
157 - Crt Adm - Emancipation	219		214	219
158 - APO - IPS	886,405		864,245	852,742
159 - JPO - Surveillance	311,865		304,068	265,762
160 - APO - DEA	31,227		30,446	52,264
161 - Crt Adm - Local Crt Asst	130,308		127,050	19,000
162 - Clrk SC - Document	85,716		83,573	97,470
163 - MJS - Conciliation/Med	113,321		110,488	93,535
164 - Crt Adm - Judicial Coll	10,058		9,807	10,358
166 - SB - 1398	60,231		58,725	38,467
167 - Ct Adm - Ct Imprvmt	38,561		37,597	38,561
168 - MJS - Children Issues	16,748		16,329	20,750
169 - Crt Adm - JCEF	32,970		32,146	36,026
170 - JPO - X-Fees	2,725		2,657	3,609
171 - County Library	2,340,665		1,245,779	2,579,203
172 - Lib - State Aid	23,000		22,425	25,000
175 - Lib - Friends of Lib	4,027		3,926	3,819
182 - Lib - CFSA - Troller				1,600
184 - OLA - Training				2,599
186 - FDAT	941,485		941,485	924,431
187 - St Dvd Water Dist	596		581	620
188 - Naco SLID	8,389		8,179	10,312
189 - Sunsites SLID	26,063		25,411	26,549
190 - Bowie SLID	11,423		11,137	12,227
191 - Golden SLID	9,189		8,959	10,467
192 - JTPA	1,100,000		1,072,500	2,100,000
193 - Transit - State Asst	11,136		10,858	11,547
194 - Cochise Water Dist	696		679	724
195 - Pirtleville SLID	12,612		12,297	17,191
196 - CLPP	37,500		36,563	
199 - Elfrida Water Dist	1,000		975	1,000
200 - SO - Financial Crims	904,629		882,013	421,960
201 - SO - Stonegarden			1,497,720	397,922
202 - SO - HIDTA	155,207		151,327	71,748
203 - SO - Jail Enchnmt	562,075		548,023	569,020
205 - SO - RICO	135,000		131,625	100,500
206 - SO - Fed OT	7,552		7,363	5,722
207 - SO - Donations	14,606		14,241	14,601

208 - SO - Inmate Welfare	400,201		390,196	453,686
210 - SO - Victims Rights	10,402		10,142	10,400
211 - SO - Private Donor	426,387		415,727	92,030
212 - SO - Byrne	120,192		117,187	122,971
215 - SO - Border Strike Force	387,597		377,907	632,241
216 - SEACOM	860,854		839,333	750,000
218 - OES - DHS Grants	8,000		7,800	20,000
221 - HSS - PH Accred	109,451		106,715	61,166
222 - HSS - PHEP	237,293		231,361	249,066
223 - HSS - Maternal Child	69,275		67,543	69,876
224 - HSS - AZ Drug	240,958		234,934	334,540
225 - HSS - Nutrition	9,323		9,090	2,342
226 - HSS - Child Care	93,400		91,065	229,469
227 - HSS - Breastfeeding	60,625		59,109	79,053
228 - HSS - WIC	727,412		709,227	859,713
229 - HSS - Health Reserve	110,422		107,661	76,662
231 - HSS - HIV	23,704		23,111	23,933
232 - HSS - Family Planning	229,541		223,802	205,013
234 - HSS - TB	13,792		13,447	44,283
237 - HSS - STD	66,479		64,817	68,290
239 - HSS - SEAGO	330,333		322,075	330,333
240 - HSS - Smoke Free	95,580		93,191	74,171
242 - HSS - Teen Prg	174,405		170,045	156,203
243 - HSS - Immuniz	340,866		332,344	297,350
245 - HSS - Health Start	376,841		367,420	413,940
249 - HSS - Tobacco	379,320		369,837	434,600
251 - PW/ENR - HURF	21,071,293		20,544,511	20,481,500
252 - PW - Davis Rd	150,000		146,250	150,000
253 - Heritage	27,066		26,389	
254 - School Cross	1,000		975	
258 - ENR - Recharge	650,700		634,433	1,450,700
259 - DSD - Brownsfield	600,000		585,000	600,000
260 - Pearce Land Sales	300		293	300
261 - ENR - Flood Dist	6,549,965		6,386,216	7,764,024
267 - Wine Country	703,375		685,791	
271 - Housing	547,639		533,948	537,427
275 - SOS - IDEA				264
276 - SOS - School	181,758		177,214	181,758
278 - SOS - Small School	167,552		163,363	167,552
279 - SOS - Sci Math	73,671		71,829	73,671
280 - SOS - School Reserve	25,699		25,057	25,699
281 - SOS - Jail Ed	43,906		42,808	48,826
282 - SOS - Juv Det Ed	61,121		59,593	144,690
283 - SOS - Title III	26,886		26,214	26,886
287 - SOS - Healthy Fam	131,516		128,228	131,516
300 - Crt Adm - Photo Enf	2,913		2,840	2,913
301 - JP1 - JCEF	26,714		26,046	25,464
302 - JP2 - JCEF	59,948		58,449	55,121
303 - JP3 - JCEF	54,648		53,282	54,386
304 - JP4 - JCEF	35,664		34,772	37,264
305 - JP5 - JCEF	81,186		79,156	87,584
306 - JP6 - JCEF	76,768		74,849	76,993
311 - JP1 - Enhancement	78,978		77,004	82,278
312 - JP2 - Enhancement	232,343		226,534	234,794
313 - JP3 - Enhancement	273,705		266,862	266,440
314 - JP4 - Enhancement	111,084		108,307	113,984
315 - JP5 - Enhancement	278,966		271,992	208,289
316 - JP6 - Enhancement	300,740		293,222	299,540
321 - Elec - HAVA				71,592
322 - Rec - HAVA	1,127		1,099	53,217
323 - Rec - Spec Elec	27,739		27,046	27,739
525 - HSS - Med Ed	86,758		84,589	55,298
529 - HSS - Health Policy	110,171		107,417	142,738
540 - APO - Drug Ed	87,233		85,052	95,844
549 - MJS - Probate Fees	238,123		232,170	247,858
550 - JPO - Project Restore	178		174	178

551 - SOS - Title I	15,940		15,542	12,641
553 - JPO - Juv Vic Rights	17,784		17,339	17,804
554 - JPO - Title IV-E	54,210		52,855	88,917
555 - JPO - Trtmt Svcs	142,228		138,672	144,211
556 - JPO - Diversion	54,176		52,822	52,271
557 - APO - Dom Violence	1,050		1,024	1,106
559 - JPO - Drug Court	98,446		95,985	83,102
560 - Clk SC - Spousal Maint	31,917		31,119	31,917
561 - Crt Adm - PSI	81,398		79,363	89,322
562 - Ct Adm - AZTEC	64,802		63,182	73,720
563 - Ct Adm - Ct Sec Fee	476,136		464,233	303,247
564 - Ct Adm - Crt Enchmt	389,835		380,089	329,194
565 - Ct Adm - School Cross	5,620		5,480	5,620
566 - CAO - APAAC	606		591	606
567 - CAO - Immigration	48,210		47,005	48,210
568 - Clrk SC - DV Assmt Fee	198		193	247
569 - IV-D	52,065		50,763	
570 - SO - GIITEM	2,040,655		1,989,639	1,835,060
573 - SO - GOHS	8,955		8,731	12,335
574 - SO - Are You Okay?	344		335	351
578 - CAO - Bisbee IGA	138,860		135,389	69,000
581 - JCRF	4,000		3,900	
584 - JPO - X Fees	8,801		8,581	14,134
585 - Ct Adm - CASA	117,612		114,672	122,384
586 - Ct Adm - DCPI				13,001
590 - APO - Extra	45,651		44,510	47,969
591 - APO - LEARN	7,812		7,617	1,812
592 - APO - Transfer Youth	2,030		1,979	1,502
109 - Light Fleet	\$ 5,965,432	\$	\$ 2,357,268	\$ 4,608,842
501 - Cochise Combined Trust	8,350,388		8,219,192	8,350,388
600 - Heavy Fleet	6,083,791		2,617,237	6,210,469
Total Special Revenue Funds	\$ 76,568,398	\$	\$ 68,597,581	\$ 76,706,757
DEBT SERVICE FUNDS				
None	\$	\$	\$	\$
Total Debt Service Funds	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS				
400 - Capital	\$ 23,757,126	\$	\$ 1,538,190	\$ 15,170,985
401 - Election Capital	27,790			28,440
450 - IT Capital	933,091		629,602	758,500
601 - Computer Replacement	15,111			15,111
Total Capital Projects Funds	\$ 24,733,118	\$	\$ 2,167,792	\$ 15,973,036
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
105 - BDI Airport	\$ 731,171	\$	\$ 1,180,687	\$ 1,170,047
502 - SW - Landfill Closure	2,233,668			2,453,514
504 - SW - Landfill Develop	1,153,345		95,621	2,033,032
505 - Solid Waste Ops	3,852,390		4,376,257	4,410,211
506 - SW - Waste Tire	415,931		122,276	420,373
Total Enterprise Funds	\$ 8,386,487	\$	\$ 5,774,841	\$ 10,487,177
TOTAL ALL FUNDS	\$ 194,785,677	\$	\$ 144,467,131	\$ 187,842,969

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

COCHISE COUNTY
Expenditures/Expenses by Department
Fiscal Year 2021

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2020	2020	2020	2021
0100 - Board of Supervisors				
100 - General Fund	\$ 3,640,169	\$	\$ 3,567,366	\$ 3,943,971
Department Total	\$ 3,640,169	\$	\$ 3,567,366	\$ 3,943,971
0200 - Treasurer				
100 - General Fund	\$ 1,153,150	\$	\$ 1,130,087	\$ 1,134,491
107 - Trustee Sales	305,291		297,659	305,291
113 - Taxpayer Info Fund	100,994		98,469	100,994
Department Total	\$ 1,559,435	\$	\$ 1,526,215	\$ 1,540,776
0300 - Assessor				
100 - General Fund	\$ 2,146,647	\$	\$ 2,103,714	\$ 2,185,996
Department Total	\$ 2,146,647	\$	\$ 2,103,714	\$ 2,185,996
0400 - Recorder				
100 - General Fund	\$ 565,527	\$	\$ 554,216	\$ 826,902
103 - Document Storage	154,233		150,377	150,233
322 - HAVA Grant	1,127		1,099	53,217
323 - Special Election	27,739		27,046	27,739
Department Total	\$ 748,626	\$	\$ 732,738	\$ 1,058,091
0500 - Elections				
100 - General Fund	\$ 526,534	\$	\$ 516,003	\$ 698,768
321 - HAVA Grant				71,592
Elections Capital	27,790		27,234	28,440
Department Total	\$ 554,324	\$	\$ 543,238	\$ 798,800
0600 - Attorney				
100 - General Fund	\$ 2,956,244	\$	\$ 2,882,338	\$ 2,903,301
120 - Victim Restitution	15,443		15,057	15,215
121 - Victim Compensation	83,611		81,521	81,835
123 - Criminal Enhancement	6,928		6,755	6,928
124 - Anti Racketeering	410,446		400,185	410,446
125 - Victim Assistance	(2,556)		(2,492)	(2,556)
126 - Juvenile Victim Rights	34,562		33,698	34,550
127 - Child Support	54		53	
128 - Victim Witness Interest	2,043		1,992	1,673
129 - Fill the Gap	66,404		64,744	73,548
130 - DPS	127,601		124,411	127,386
131 - Attorney Diversion	170,065		165,813	80,022
134 - HIDTA	119,233		116,252	277,145
135 - ACJC (Byrne)	144,172		140,568	167,038
136 - CJ Enhancement	223,729		218,136	230,693
137 - AZ Auto Theft Authority	1,822		1,776	1,822
138 - Attorney Fill the Gap	(61,186)		118,435	(188,963)
139 - Victim Subrogation	10,824		10,553	10,824
215 - Border StrikeTask	84,353		82,244	110,701
566 - APAAC	606		591	606
567 - Immigration	48,210		47,005	48,210
578 - IGA City of Bisbee	138,860		135,389	69,000
Department Total	\$ 4,581,468	\$	\$ 4,645,023	\$ 4,459,424
0700 - Clerk of Court				

100 - General Fund	\$ 1,903,551	\$	\$ 1,855,962	\$ 1,947,303
142 - Child Support Auto	1,701		1,658	1,710
162 - Doc Storage Fund	85,716		83,573	97,470
560 - Spousal Maint Fee	31,917		31,119	31,917
568 - DV Assessment Fee	198		193	247
569 - IV-D	52,065		50,763	
Department Total	\$ 2,075,148	\$	\$ 2,023,269	\$ 2,078,647

0810 - Court Administration				
100 - General Fund	\$ 1,677,249	\$	\$ 1,635,318	\$ 1,303,220
141 - Expd Child Support	96,154		93,750	111,026
145 - Court Security Imp				35,600
150 - Fill the Gap	404,681		394,564	521,315
157 - Emancipation Admin	219		214	219
161 - Local Court Asst Fund	130,308		127,050	19,000
164 - Judicial Collections	10,058		9,807	10,358
166 - SB 1398	60,231		58,725	23,236
167 - Court Improvement	38,561		37,597	38,561
169 - Clerk JCEF	32,970		32,146	36,026
300 - Photo Enforcement	2,913		2,840	2,913
561 - PSI Grant	81,398		79,363	89,822
562 - AZTEC	64,802		63,182	73,720
563 - JP Security Fee	60,265		58,758	33,701
564 - Court Enhancement	338,637		330,171	329,194
565 - School Crossing	5,620		5,480	5,620
585 - CASA	117,612		114,672	122,384
586 - DCPI				13,001
Department Total	\$ 3,121,678	\$	\$ 3,043,636	\$ 2,768,916

0820 - Superior Court Divisions				
100 - General Fund	\$ 1,326,597	\$	\$ 1,293,432	\$ 1,226,773
Department Total	\$ 1,326,597	\$	\$ 1,293,432	\$ 1,226,773

0830 - Court Security				
100 - General Fund	\$ 513,520	\$	\$ 500,682	\$ 772,631
163 - Conciliation/Mediation	1,970		1,921	
563 - JP Security Fee	415,871		405,474	269,546
564 - Court Enhancement	51,198		49,918	
Department Total	\$ 982,559	\$	\$ 957,995	\$ 1,042,177

0840 - Law Library				
151 - Law Library	\$ 217,681	\$	\$ 212,239	\$ 201,424
Department Total	\$ 217,681	\$	\$ 212,239	\$ 201,424

0850 - Mandatory Judicial Svcs				
100 - General Fund	\$ 316,965	\$	\$ 309,041	\$ 403,789
163 - Conciliation/Mediation	111,351		108,567	93,535
168 - Childrens Issues	16,748		16,329	20,750
549 - Probate Fees	238,123		232,170	247,858
Department Total	\$ 683,187	\$	\$ 666,107	\$ 765,932

Justice Courts - 0910/20/30/40/50/60				
100 - General Fund	\$ 2,926,038	\$	\$ 2,852,887	\$ 2,956,820
166 - SB1398 JP 1-6				15,231
301 - JP1 Local JCEF	26,714		26,046	25,464
302 - JP2 Local JCEF	59,948		58,449	55,121
303 - JP3 Local JCEF	54,648		53,282	54,386
304 - JP4 Local JCEF	35,664		34,772	37,264
305 - JP5 Local JCEF	81,186		79,156	87,584
306 - JP6 Local JCEF	76,768		74,849	76,993

311 - JP1 Enhancement	78,978		77,004	82,278
312 - JP2 Enhancement	232,343		226,534	234,794
313 - JP3 Enhancement	273,705		266,862	266,440
314 - JP4 Enhancement	111,084		108,307	113,984
315 - JP5 Enhancement	278,966		271,992	208,289
316 - JP6 Enhancement	300,740		293,222	299,540
Department Total	\$ 4,536,782	\$	\$ 4,423,362	\$ 4,514,188

Constable - 1000 & 1050

100 - General Fund	\$ 188,664	\$	\$ 183,947	\$ 183,394
Department Total	\$ 188,664	\$	\$ 183,947	\$ 183,394

1100 - Adult Probation

100 - General Fund	\$ 608,000	\$	\$ 592,800	\$ 624,800
147 - Adult Probation Fee	584,500		569,888	709,158
149 - Community Punishment	71,681		69,889	39,882
152 - State Aid	992,939		968,116	999,354
158 - IPS	886,405		864,245	852,742
160 - DEA	31,227		30,446	52,264
540 - Drug Treatment Ed	87,233		85,052	95,844
557 - Domestic Violence	1,050		1,024	1,106
590 - Extra Adult Prob	45,651		44,510	47,969
591 - Learn Lab	7,812		7,617	1,812
592 - Transferred Youth	2,030		1,979	1,052
Department Total	\$ 3,318,528	\$	\$ 3,235,565	\$ 3,425,983

1220 - Juvenile Probation

100 - General Fund	\$ 590,753	\$	\$ 575,984	\$ 532,227
143 - Detention Education	48,989		47,764	
148 - Juv Prob Svc Fees	42,045		40,994	49,556
153 - JuvState Aid Enh	133,375		130,041	132,349
154 - Family Counseling	17,880		17,433	18,551
155 - Diversion Intake	323,587		315,497	292,891
156 - Juv Court Divrs Fees	50,700		49,433	59,859
159 - Juv Surveillance Grant	311,865		304,068	265,762
170 - Juvenile X-Fees	2,725		2,657	3,609
550 - Project restore	178		174	178
551 - Title I	15,940		15,542	
553 - Juvenile Victim Rights	17,784		17,339	17,804
554 - Title IV - E	54,210		52,855	88,917
555 - Juv Treatment	142,228		138,672	144,211
556 - Diversion Conseq	54,176		52,822	52,271
559 - Drug Court/State	98,446		95,985	83,102
581 - JCRF Planning Grant	4,000		3,900	
584 - Juv X Diversion Fees	8,801		8,581	14,134
Department Total	\$ 1,917,682	\$	\$ 1,869,740	\$ 1,755,421

1220 - Juvenile Detention

100 - General Fund	\$ 1,735,925	\$	\$ 1,692,527	\$ 1,228,769
Department Total	\$ 1,735,925	\$	\$ 1,692,527	\$ 1,228,769

1300 - Public Defender

100 - General Fund	\$ 1,147,714	\$	\$ 1,119,021	\$ 1,086,529
101 - PDO Training Fund	4,520		4,407	4,501
104 - Aid to Indigent Def	138,048		134,597	118,141
Department Total	\$ 1,290,282	\$	\$ 1,258,025	\$ 1,209,171

1350 - Legal Defender

100 - General Fund	\$ 642,346	\$	\$ 626,287	\$ 736,139
112 - LDO Training	2,137		2,084	2,251
Department Total	\$ 644,483	\$	\$ 628,371	\$ 738,390

1310 - Ofc of Legal Advocate						
100 - General Fund	\$	1,024,454	\$	998,843	\$	1,055,257
184 - LDO Training	\$		\$		\$	2,599
Department Total	\$	1,024,454	\$	998,843	\$	1,057,856
1400 - General Government						
100 - General Fund	\$	3,287,092	\$	3,204,915	\$	3,111,954
111 - High Knoll Ranch		1,000		975		1,000
186 - FDAT		941,485		917,948		924,431
187 - St David Water Dist		596		581		620
188 - Naco SLID		8,399		8,189		10,312
189 - Sunsites SLID		26,063		25,411		26,549
190 - Bowie SLID		11,423		11,137		12,227
191 - Golden Acres SLID		9,189		8,959		10,467
192 - JTPA		1,100,000		1,072,500		2,100,000
193 - State Transit Asst		11,136		10,858		11,547
194 - Tn of Cochise Water		696		679		724
195 - Pirtleville SLID		12,612		12,297		17,191
199 - Elfrida Water Dist		1,000		975		1,000
216 - SEACOM		860,854		839,333		750,000
260 - Pearce Land Sales		300		293		300
400 - Capital Fund		18,587,152		18,122,473		13,670,985
501 - Cochise Combined Trst		8,350,338		8,141,580		8,350,388
533 - AZ CARES						
Department Total	\$	33,209,335	\$	32,379,102	\$	28,999,695
1410 - State Cost Shifts						
100 - General Fund	\$		\$		\$	7,726,622
Department Total	\$		\$		\$	7,726,622
1500 - Procurement						
100 - General Fund	\$	328,731	\$	320,513	\$	305,748
Department Total	\$	328,731	\$	320,513	\$	305,748
1600 - Finance						
100 - General Fund	\$	983,138	\$	958,560	\$	844,087
Department Total	\$	983,138	\$	958,560	\$	844,087
1800 - IT						
100 - General Fund	\$	2,737,543	\$	2,669,104	\$	2,798,030
400 - Capital Projects		17,515				300,000
450 - IT Capital		933,091		629,602		758,500
601 - Comp Replacement		15,111				15,111
Department Total	\$	3,703,260	\$	3,298,706	\$	3,871,641
1900 - Development Services						
100 - General Fund	\$	1,676,517	\$	1,634,604	\$	1,585,280
259 - Brownsfield		600,000				600,000
Department Total	\$	2,276,517	\$	1,634,604	\$	2,185,280
2000 - Airport Operations						
100 - General Fund	\$	20,290	\$	19,783	\$	16,740
105 - BDI Airport	\$	731,171	\$	1,180,687	\$	1,091,337
400 - Capital		25,000				
Department Total	\$	776,461	\$	1,200,470	\$	1,108,077
2100 - Facilities						
100 - General Fund	\$	4,033,291	\$	3,932,459	\$	3,923,017
400 - Capital		1,384,000				1,200,000
Department Total	\$	5,417,291	\$	3,932,459	\$	5,123,017

2200 - Human Resources						
100 - General Fund	\$	585,152	\$	570,523	\$	593,954
Department Total	\$	585,152	\$	570,523	\$	593,954
3000 - Sheriff						
100 - General Fund	\$	17,058,887	\$	16,632,415	\$	16,686,654
200 - Financial Crimes Unit		904,629		882,013		421,960
201 - Stonegarden						397,922
202 - HIDTA		155,207		151,327		71,748
203 - Jail Enhancement		562,075		548,023		569,020
Border Security Trust Fund						
205 - SO RICO		135,000		131,625		100,500
206 - Fed OT		7,552		7,363		5,722
207 - Sheriff Donations		14,606		14,241		14,601
208 - Inmate Welfare		400,201		390,196		453,686
210 - Victim Rights		10,402		10,142		10,400
211 - Private Donor		426,387		415,727		92,030
212 - AZ Criminal Justice		120,192		117,187		122,971
215 - Border Strike Task		303,244		295,663		521,540
570 - GIITEM		2,040,655		1,989,639		1,835,060
573 - GOHS		8,955		8,731		12,335
574 - Are You Okay?		344		335		351
Department Total	\$	22,148,336	\$	21,594,628	\$	21,316,500
3500 - Medical Examiner						
100 - General Fund	\$	425,000	\$	414,375	\$	425,000
Department Total	\$	425,000	\$	414,375	\$	425,000
3600 - Emergency Services						
100 - General Fund	\$	275,854		268,958		288,935
218 - DHS Grants		8,000		7,800		20,000
Department Total	\$	283,854	\$	276,758	\$	308,935
4000 - Public Works - Projects						
252 - Davis Road	\$	150,000	\$	146,250	\$	150,000
253 - Heritage Grant		27,066		26,389		
254 - School Crossing		1,000		975		
267 - Wine Country Dev		703,375		685,791		
Department Total	\$	881,441	\$	859,405	\$	150,000
4010 - Public Works Admin						
251 - HURF	\$	19,566,843	\$	19,077,672	\$	19,091,229
Department Total	\$	19,566,843	\$	19,077,672	\$	19,091,229
4100 - Flood Control - Projects						
258 - Recharge & Monit	\$	650,700	\$	634,433	\$	1,450,700
Department Total	\$	650,700	\$	634,433	\$	1,450,700
4110 - Engr & Nat Resources						
251 - HURF	\$	1,504,450	\$	1,466,839	\$	1,390,271
261 - Flood Control Dist		6,549,965		6,386,216		7,764,024
Department Total	\$	8,054,415	\$	7,853,055	\$	9,154,295
5000 - Health						
100 - General Fund	\$	3,008,900	\$	2,933,678	\$	3,278,738
196 - CLPP		37,500		36,563		
221 - PH Accreditation		109,451		106,715		61,116
222 - PHEP		237,293		231,361		249,066
223 - Mat Child		69,275		67,543		69,876
224 - AZ Drug Overdose		240,958		234,934		334,540

225 - Nutrition	9,323		9,090	2,342
226 - Childcare Health	93,400		91,065	229,469
227 - Breastfeeding	60,625		59,109	79,053
228 - WIC	727,412		709,227	859,713
229 - Health Reserve	110,422		107,661	76,662
231 - SEABHS HIV	23,704		23,111	23,933
232 - Family Planning	229,541		223,802	205,013
234 - TB Control	13,792		13,447	44,283
237 - STD Grant	66,479		64,817	68,290
240 - Smoke Free Arizona	95,580		93,191	74,171
242 - Teen Pregnancy Prev	174,405		170,045	156,203
243 - Immunization	340,866		332,344	297,350
245 - Health Start	376,841		367,420	413,940
249 - Tobacco Education	379,320		369,837	434,600
285 - CDC CoAg	105,825		103,179	
525 - Medical Cont Ed	86,758		84,589	55,298
529 - Health Policy Initiative	110,171		107,417	142,738
Department Total	\$ 6,707,841	\$	\$ 6,540,145	\$ 7,156,394
6000 - Public Fiduciary				
100 - General Fund	\$ 8,588,967	\$	\$ 8,417,188	\$ 983,081
239 - SEAGO AAA	330,333		323,726	330,333
Department Total	\$ 8,919,300	\$	\$ 8,740,914	\$ 1,313,414
7000 - Solid Waste				
502 - SV Landfill Closure	\$ 2,233,668	\$	\$	\$ 2,453,514
504 - SW Landfill Dev	1,153,345		95,621	2,033,032
505 - Solid Waste Ops	3,852,390		4,376,257	4,410,211
506 - Waste Tire	415,913		122,276	420,373
Department Total	\$ 7,655,316	\$	\$ 4,594,154	\$ 9,317,130
Fleet Management (1720-1770)				
109 - Light Fleet	\$ 5,965,432	\$	\$ 2,357,268	\$ 4,608,842
600 - Heavy Fleet	2,986,750		2,617,237	3,003,876
Department Total	\$ 8,952,182	\$	\$ 4,974,505	\$ 7,612,718
Housing				
271 - Housing Grant	\$ 547,639	\$	\$ 533,948	\$ 537,427
Department Total	\$ 547,639	\$	\$ 533,948	\$ 537,427
8000 - Library				
171 - Library District	\$ 2,340,665	\$	\$ 2,282,148	\$ 2,579,203
172 - State Aid	23,000		22,425	25,000
175 - Friends of the Library	4,027		3,926	3,819
182 - CFSA Troller				1,600
Department Total	\$ 2,367,692	\$	\$ 2,308,500	\$ 2,609,622
9000 - School Superintendent				
100 - General Fund	\$ 484,180	\$	\$ 472,076	\$ 494,555
275 - IDEA				264
276 - School Fund	181,758		177,214	181,758
278 - Small Schools	167,552		163,363	167,552
279 - Partners Sci & Math	73,671		71,829	73,671
280 - School Reserve	25,699		25,057	25,699
281 - Jail Education	43,906		42,808	48,826
282 - Juv Detention Ed	61,121		59,593	144,690
283 - ELL Title III	26,886		26,214	26,886
287 - Healthy Families	131,516		128,228	131,516
551 - Title I				12,641
Department Total	\$ 1,196,289	\$	\$ 1,166,382	\$ 1,308,058
9900 - Gen Gov Overhead				

100 - GF Contingency	\$	16,014,085	\$		\$	225,000	\$	15,872,981
400 - Capital		3,659,388						
Department Total	\$	<u>19,673,473</u>	\$		\$	<u>225,000</u>	\$	<u>15,872,981</u>

COCHISE COUNTY
Full-Time Employees and Personnel Compensation
Fiscal Year 2021

FUND	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
	2021	2021	2021	2021	2021	2021
GENERAL FUND (100)	603.3	\$ 29,738,382	\$ 6,819,499	\$ 4,621,382	\$ 2,674,133	\$ 43,853,396
SPECIAL REVENUE FUNDS						
101 - PDO - Training		\$	\$	\$	\$	\$
103 - Recorder - Doc Storage						
104 - PDO - Aid to Ind Def						
107 - Treas - Trustee Sales						
111 - High Knoll Ranch						
112 - LDO - Training						
113 - Treas - Tax Payer Info						
115 - BOS Grants						
120 - CAO - Victim-Rest						
121 - CAO - Victim Comp	0.4	12,376	1,512		970	14,858
123 - CAO - Crim Enhance						
124 - CAO - Anti-Rack						
125 - CAO Victim Asst						
126 - CAO - Juv Vict Rights	0.5	22,073	2,697	3,071	1,730	29,571
128 - CAO - Victim Witness						
129 - CAO - FTG	0.2	7,293	891	1,602	572	10,358
130 - CAO - DPS	2.1	82,851	10,124	14,151	6,493	113,619
131 - CAO - Diversion						
134 - CAO - HIDTA	1.9	120,702	14,750	12,750	9,460	157,662
135 - CAO - ADJC Byrne	1.5	130,497	15,947	9,679	10,228	166,351
136 - CAO - CJE	1.7	108,711	13,284	9,145	8,520	139,660
137 - CAO - Auto Theft						
138 - CAO - FTG	1.0	23,309	3,459	6,675	2,218	35,661
139 - CAO - Victim-Sub						
141 - Crt Adm - Child Sup						
142 - Clrk SC - Child Sup Auto						
145 - Court Security						
147 - APO - Srvs Fees	2.8	149,461	43,945	18,690	10,992	223,088
148 - JPO - Srvs Fees						
149 - APO - Comm Punish	0.6	22,550	7,692	3,672	1,924	35,838
150 - Crt Adm - FTG						
151 - Law Library	1.2	55,402	6,770	9,345	4,350	75,867
152 - APO - St Aid	14.4	626,185	220,499	96,120	56,550	999,354
153 - JPO - St Aid	2.0	82,704	28,524	13,350	7,135	131,713
154 - JPO - Family Counsel						
155 - JPO - Diversion Intake	4.8	183,881	53,923	31,707	16,926	286,437
156 - JPO - Diversion Fees	0.5	26,493	9,037	3,338	2,260	41,128

COCHISE COUNTY
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FUND	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
	2021	2021	2021	2021	2021	2021
157 - Crt Adm - Emancipation						
158 - APO - IPS	14.0	539,672	169,240	93,450	49,812	852,174
159 - JPO - Surveillance	3.8	171,388	47,963	25,032	14,775	259,158
160 - APO - DEA	0.7	32,780	11,741	4,806	2,937	52,264
161 - Crt Adm - Local Crt Asst						
162 - Clrk SC - Document		40,000	1,555		4,550	46,105
163 - MJS - Conciliation/Med	0.9	41,854	5,115	6,675	3,228	56,872
164 - Crt Adm - Judicial Coll						
166 - SB - 1398						
167 - Ct Adm - Ct Imprvmt	0.8	25,733	3,145	5,140	1,984	36,002
168 - MJS - Children Issues						
169 - Crt Adm - JCEF						
170 - JPO - X-Fees						
171 - County Library	10.1	435,008	53,158	90,400	34,160	612,726
172 - Lib - State Aid						
175 - Lib - Friends of Lib						
182 - Lib - CFSA - Troller						
184 - OLA - Training						
186 - FDAT						
187 - St Dvd Water Dist						
188 - Naco SLID						
189 - Sunsites SLID						
190 - Bowie SLID						
191 - Golden SLID						
192 - JTPA						
193 - Transit - State Asst						
194 - Cochise Water Dist						
195 - Pirtleville SLID						
199 - Elfrida Water Dist						
200 - SO - Financial Crims	1.5	115,900	36,767	10,013	12,364	175,044
201 - SO - Stonegarden		223,073	120,429		24,420	367,922
202 - SO - HIDTA	0.2	7,245	3,647	1,002	951	12,845
203 - SO - Jail Enchnmt	1.0	86,672	4,445	6,675	8,001	105,793
205 - SO - RICO						
206 - SO - Fed OT		2,892	1,534		286	4,712
207 - SO - Donations						
208 - SO - Inmate Welfare	1.5	68,866	7,255	6,675	5,081	87,877
210 - SO - Victims Rights						
211 - SO - Private Donor						
212 - SO - Byrne		75,300	39,923		7,748	122,971
215 - SO - Border Strike Force	0.3	106,312	1,382	1,402	11,887	120,983

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	2021	2021	2021	2021	2021	2021
216 - SEACOM						
218 - OES - DHS Grants						
221 - HSS - PH Accred	0.8	38,345	4,685	6,881	3,072	52,983
222 - HSS - PHEP	1.5	91,700	11,134	10,535	8,109	121,478
223 - HSS - Maternal Child	0.3	6,552	801	2,337	525	10,215
224 - HSS - AZ Drug	1.3	203,955	28,021	26,974	22,126	281,076
225 - HSS - Nutrition						
226 - HSS - Child Care	3.0	158,622	19,384	26,700	12,713	217,419
227 - HSS - Breastfeeding	0.8	43,540	5,303	10,220	3,538	62,601
228 - HSS - WIC	9.5	486,736	62,117	99,210	39,173	687,236
229 - HSS - Health Reserve						
231 - HSS - HIV						
232 - HSS - Family Planning	0.9	59,000	7,210	7,610	4,729	78,549
234 - HSS - TB				5		5
237 - HSS - STD						
239 - HSS - SEAGO	3.0	102,639	12,481	21,360	3,021	139,501
240 - HSS - Smoke Free						
242 - HSS - Teen Prg	2.2	82,402	10,070	14,685	6,604	113,761
243 - HSS - Immuniz	2.6	122,510	14,726	20,693	9,658	167,587
245 - HSS - Health Start	6.1	194,447	23,761	41,052	15,584	274,844
249 - HSS - Tobacco	5.4	217,081	26,527	36,713	17,398	297,719
251 - PW/ENR - HURF	73.5	3,538,639	368,755	486,742	407,041	4,801,177
252 - PW - Davis Rd						
258 - ENR - Recharge						
259 - DSD - Brownsfield						
260 - Pearce Land Sales						
261 - ENR - Flood Dist	5.4	373,883	42,023	28,836	46,847	491,589
271 - Housing	6.0	275,550	33,672	39,900	22,044	371,166
275 - SOS - IDEA						
276 - SOS - School						
278 - SOS - Small School						
279 - SOS - Sci Math						
280 - SOS - School Reserve						
281 - SOS - Jail Ed	0.7	27,600	3,373	6,675	2,919	40,567
282 - SOS - Juv Det Ed						
283 - SOS - Title III						
287 - SOS - Healthy Fam						
300 - Crt Adm - Photo Enf						
301 - JP1 - JCEF						
302 - JP2 - JCEF						
303 - JP3 - JCEF						

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Fiscal Year 2021

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	2021	2021	2021	2021	2021	2021
304 - JP4 - JCEF						
305 - JP5 - JCEF						
306 - JP6 - JCEF						
311 - JP1 - Enhancement						
312 - JP2 - Enhancement		27,846	3,372		2,181	33,399
313 - JP3 - Enhancement	1.0	27,846	3,402	6,675	2,148	40,071
314 - JP4 - Enhancement		55,692	1,000		3,100	59,792
315 - JP5 - Enhancement	2.0	55,692	6,806	13,350	4,294	80,142
316 - JP6 - Enhancement		27,846	2,700		1,740	32,286
321 - Ele - HAVA						
322 - Rec - HAVA						
323 - Rec - Spec Elec						
525 - HSS - Med Ed	1.0	40,269	4,921	6,675	3,277	55,142
529 - HSS - Health Policy	1.5	59,833	7,312	11,014	4,789	82,948
533 - AZ CARES						
540 - APO - Drug Ed	2.0	43,701	28,153	13,350	7,042	92,246
549 - MJS - Probate Fees						
550 - JPO - Project Restore						
551 - SOS - Title I		12,641				12,641
553 - JPO - Juv Vic Rights	0.3	11,158	1,364		861	13,383
554 - JPO - Title IV-E						
555 - JPO - Trtmt Svcs	1.8	94,537	21,015	11,682	7,645	134,879
556 - JPO - Diversion	1.0	37,533	4,587	6,675	2,895	51,690
557 - APO - Dom Violence						
559 - JPO - Drug Court	1.5	58,741	8,473	10,013	5,347	82,574
560 - Clk SC - Spousal Maint						
561 - Crt Adm - PSI	0.6	24,600	8,391	4,005	2,098	39,094
562 - Ct Adm - AZTEC	1.0	43,608	5,329	6,675	3,363	58,975
563 - Ct Adm - Ct Sec Fee	6.0	190,056	23,225	40,050	16,215	269,546
564 - Ct Adm - Crt Enchmt	1.6	171,708	20,983	12,015	13,242	217,948
565 - Ct Adm - School Cross						
566 - CAO - APAAC						
567 - CAO - Immigration						
568 - Clrk SC - DV Assmt Fee						
570 - SO - GIITEM	3.8	181,986	91,612	25,032	27,299	325,929
573 - SO - GOHS		8,812	2,518		1,005	12,335
574 - SO - Are You Okay?						
578 - CAO - Bisbee IGA	1.0	39,208	4,791	6,675	3,073	53,747
584 - JPO - X Fees						
585 - Ct Adm - CASA	2.0	78,510	9,594	10,013	6,055	104,172
586 - Ct Adm - DCPI						

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	2021	2021	2021	2021	2021	2021
590 - APO - Extra		15,000				15,000
591 - APO - LEARN						
592 - APO - Transfer Youth						
Total Special Revenue Funds	221.5	\$ 10,957,207	\$ 1,873,944	\$ 1,555,592	\$ 1,065,282	\$ 15,452,025
DEBT SERVICE FUNDS						
None		\$	\$	\$	\$	\$
Total Debt Service Funds	-	\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
400 - Capital		\$	\$	\$	\$	\$
401 - Election Capital						
450 - IT Capital						
601 - Computer Replacement						
Total Capital Projects Funds	-	\$	\$	\$	\$	\$
PERMANENT FUNDS						
None		\$	\$	\$	\$	\$
Total Permanent Funds	-	\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
105 - BDI Airport	1.0	\$ 44,974	\$ 5,190	\$ 6,675	\$ 3,719	\$ 60,558
502 - SW - Landfill Closure						
504 - SW - Landfill Develop						
505 - Solid Waste Ops	43.1	1,599,021	173,241	261,994	176,467	2,210,723
506 - SW - Waste Tire						
Total Enterprise Funds	44.1	\$ 1,643,995	\$ 178,431	\$ 268,669	\$ 180,186	\$ 2,271,281
INTERNAL SERVICE FUND						
109 - Light Fleet	8.5	\$ 417,028	\$ 47,784	\$ 56,738	\$ 37,798	\$ 559,348
501 - Cochise Combined Trust						
600 - Heavy Fleet	11.5	645,029	64,870	76,764	51,315	837,978
Total Internal Service Fund	20.0	\$ 1,062,057	\$ 112,654	\$ 133,502	\$ 89,113	\$ 1,397,326
TOTAL ALL FUNDS	888.3	\$ 43,406,641	\$ 8,984,529	\$ 6,579,145	\$ 4,013,664	\$ 62,983,979